



Lieutenant Governor's Secretariat  
National Capital Territory of Delhi

# PEOPLE'S LT. GOVERNOR

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**VINAI KUMAR SAXENA**

26 May 2022 - 26 May 2025

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**THREE YEARS**  
DEDICATED TO THE  
PEOPLE OF DELHI











# *Delhi*

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*Forever Green,  
Forever in Celebration...*

*- V. K. Saxena*





***I will work as a Local Guardian...  
You will see me more on the roads  
than in the Raj Niwas...***

Taking oath as the  
22<sup>nd</sup> Lieutenant Governor of Delhi  
26.05.2022









with Hon'ble President of India,  
Smt. Droupadi Murmu

*Sagacious &  
Exemplary  
Guidance*



with Hon'ble Vice President of India,  
Shri Jagdeep Dhankhar

*Valuable &  
Grounded  
Advice*





with Hon'ble Prime Minister of India,  
**Shri Narendra Modi**

*Inspirational  
Leadership*



with Hon'ble Minister of  
Home Affairs & Co-operation,  
**Shri Amit Shah**

*Unwavering  
Support*



## I. REDEFINING THE MEANING OF LG



Hon'ble LG's visit to Dhaula Kuan on 26.05.2022, right after taking oath

It was on a blazing yet sultry afternoon on May 26th, 2022 that Shri Vinai Kumar Saxena took oath as the Lieutenant Governor of Delhi. The events that followed that day and few subsequent days, unknowingly set the agenda for the endeavours that followed.

Shri Saxena, who had described himself as the “Local Guardian - LG” of Delhi immediately after taking over, took the officials of the Raj Niwas and the Secretariat by surprise. Instead of customary ceremonials, the new LG right after taking over, went on an inspection visit of the stretch of road from Dhaula Kuan to

the IGI Airport. Having become used to it, none till then had realized that these portals of the National Capital were in a pathetic state of neglect. He passed on-site instructions for cleaning, revamp and beautification of this stretch that saw millions commuting to and from Delhi.

The next few days were again, probably unprecedented. The Lt. Governor accompanied by top officials visited the entire 57 km stretch of the Najafgarh Drain, the mountain of garbage at Ghazipur, the Construction & Demolition (C&D) Waste dump site on the Yamuna floodplain opposite Sarai Kale Khan, the Bhalswa



Lake and Landfill Sites, the areas adjacent to the Jailorwala Bagh jhuggis, the Asola Bhati Mines and the historical Roshanara Bagh amongst others.

These visits were not planned exercises after official briefings. These were spontaneous reactions of a person, who had seen Delhi during his over six years of stay in the city as the Chairman of Khadi & Village Industries Commission (KVIC).

All in themselves were long existing visible thorns that had been left unaddressed and removed out of public attention by a consistent effort of glossing over, by means of hyped campaigns and propaganda.

It was with single mindedness that the Lt. Governor thereafter took upon the task of addressing these issues and consciously brought the then government of GNCTD in loop for every endeavour that he undertook. What followed in terms of results and the attitude of the then government is a matter of record in public domain.

Even as the city started changing, bit-by-bit, despite opposition from entrenched political quarters, the biggest issue that came out of the churning caused by the LG's endeavours, was the pathetic state of civic infrastructure in Delhi and institutional lethargy of various bodies.



Hon'ble LG's visit to Ghazipur Landfill Site on 23.07.2022



Hon'ble LG visiting Sangam Vihar on 04.05.2024



Away from the comforts of the Raj Niwas, the “local guardian” of Delhi was invariably on roads every day. Visits to slums, unauthorized colonies, villages and decaying heritage sites brought to the fore, hitherto hidden aspects of Delhi.

None would have imagined that the Capital of India would have grave issues of sanitation, water availability, roads, drains and health, even worse, probably than any tier-3 town in the hinterland. After every visit, the LG flagged these issues and requested the government or the agencies concerned to work towards addressing them.

The biggest outcome of these endeavours, was that issues that were away from public glare lying hidden due to a systematic diversionary propaganda campaign, came out in the open and started getting addressed. It forced the powers that be to take these issues up on their agenda.

Similarly, while the LG could only do as much with agencies like Delhi Jal Board, PWD, Health Department and DUSIB, etc. them being transferred subjects, he brought about an unprecedented change in DDA, which was directly under him. Shaking itself out of inertia, the agency achieved a total turn around in terms of its functioning and finances.

The development of the Narela Sub-city, in the limbo for decades, took a giant leap, civic infrastructure in Dwarka Sub-city received a major fillip. Sale of DDA houses resumed and the PM-UDAY lying dormant for years began taking shape, bringing much relief to the unauthorized colonies of the Capital.

Other focus areas were permanent employment against ad-hocism, skilling, Ease of Doing Business by rationalizing the licensing regime, crack down on drugs and a concerted drive against illegal immigrants living in the city. Each saw successful endeavours that remain a work in progress.





Hon'ble LG interacting with villagers at Raj Niwas on 02.01.2024

Streamlining of governance by establishing seamless coordination between various arms of the State, that included Government of India, Government of NCT of Delhi, urban local bodies and the neighbouring states remained high during the last three years.

Unnecessary litigation was discouraged, court matters were settled and the biggest test of inter departmental coordination came in the shape of successful revamp of the city before the G-20 Summit.

Not only was the Lt. Governor on the streets with the people, but in a pioneering move, opened the Raj Niwas to ordinary Delhi residents through an open forum for interaction, in the shape of “Samvaad”. Thousands in groups and individually, got to interact with the LG directly.

The past three years have been about venturing into uncharted horizons. They have been dedicated to Bringing the Issues of People to the Fore, Racing to Restore the Yamuna, Striving for a Sustainable Habitat, Restoration of Delhi's Heritage, Cleanliness and Adorning the City Bit-by-Bit.

As we complete three years, we look forward with hope. We look forward to a city that deserves being the Capital of our great Nation.



## II. LOCAL GUARDIAN IN ACTION

















### **III. RESTORING THE FLOODPLAINS - REJUVENATING THE YAMUNA**

**Y**ears of neglect by the GNCTD had left the Yamuna dying. Inhibited by the scheme of division of powers that obstructed direct tackling the pollution in Yamuna, the LG took concrete steps to restore the river's degraded floodplains, which were under DDA and therefore under his direct control. The results have been transformative.



 Yamuna Vatika







## Asita

Area  
**225**  
acre

**43.5** lakh  
riverine grasses  
of 15 species  
planted

**31,770**  
native trees  
planted

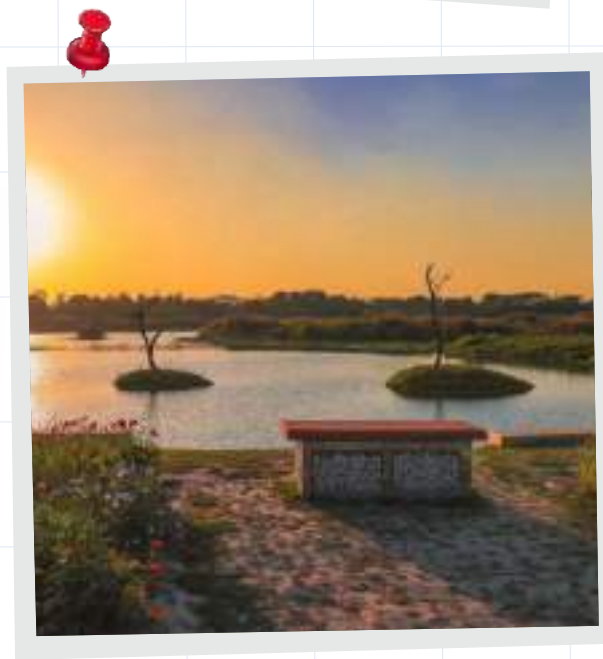
**190+**  
species of  
resident and  
migratory birds

Developed in  
**06**  
Months

A water body  
with a capacity  
to hold  
**139** million  
CuM of  
water







On Yamuna's Eastern Banks adjacent to ITO Barrage



## Baansera







On Yamuna's Western Banks opposite Sarai Kale Khan



# Vasudev Ghat

Inauguration on  
**12 March  
2024**

Area  
**225**  
Acre

**145**<sup>mtr</sup>  
long Ghat

**04**  
Lakh Riverine  
Grasses Planted

**2000**  
Native Trees  
Planted

**300** kg  
metal bell  
installed



Before



Now

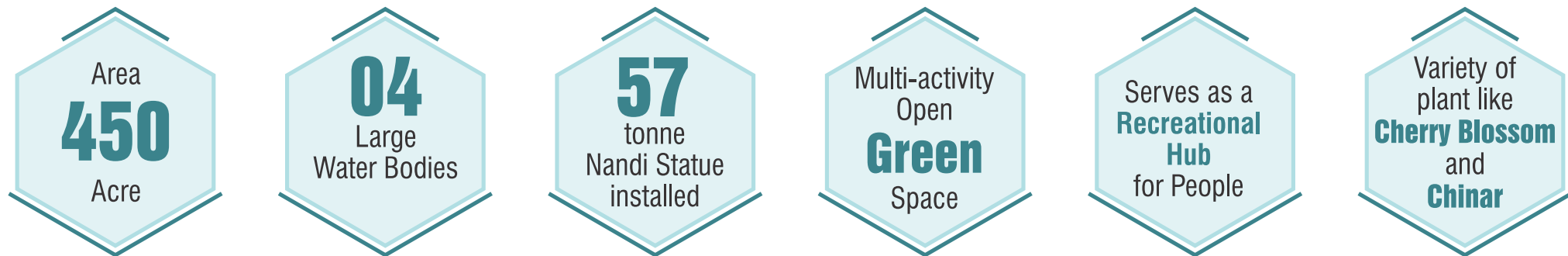




On Yamuna's Western Banks Opposite ISBT, Kashmere Gate.



# Yamuna Vatika

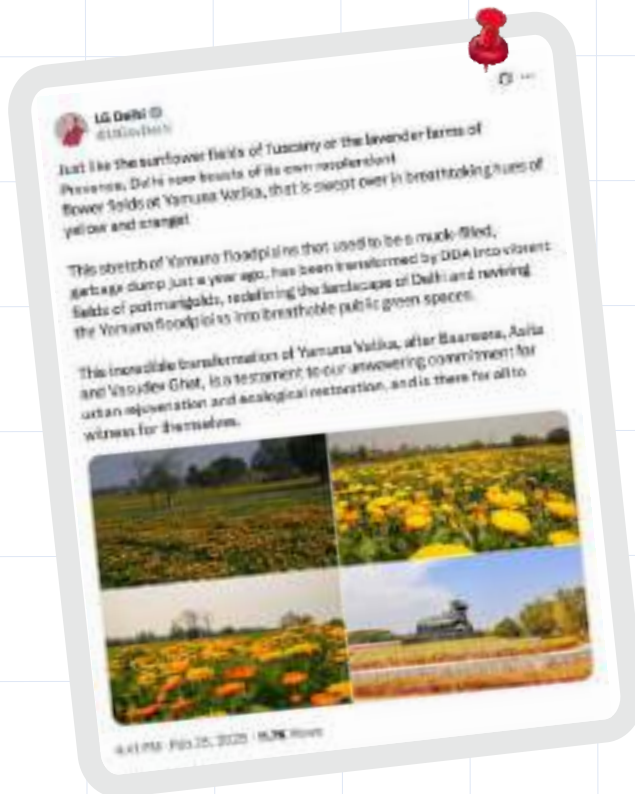


Before



Now





On Yamuna's Western Banks along Salimgarh Bypass.



# Amrit Bio-diversity Park

Area  
**225**  
acre

**3.21**  
lakh riverine  
grass planted

**14,500**  
trees planted

**18,000**  
shrubs planted

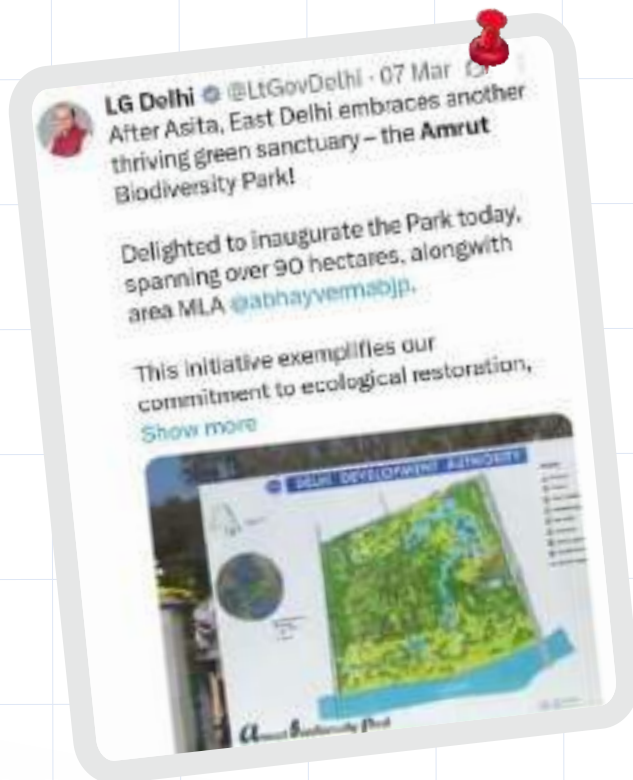
Large  
**water bodies**  
created



Before

Now





On Yamuna's Eastern Banks adjacent to CWG Village.

Restoring Floodplains



## IV. RECLAIMING AND CREATING BLUE ASSETS

**68**  
water bodies  
restored/  
undergoing  
rejuvenation

Total area  
**415**  
acres (approx)

Water  
holding  
capacity  
**2700**  
million liters  
(approx)

Sanjay Lake







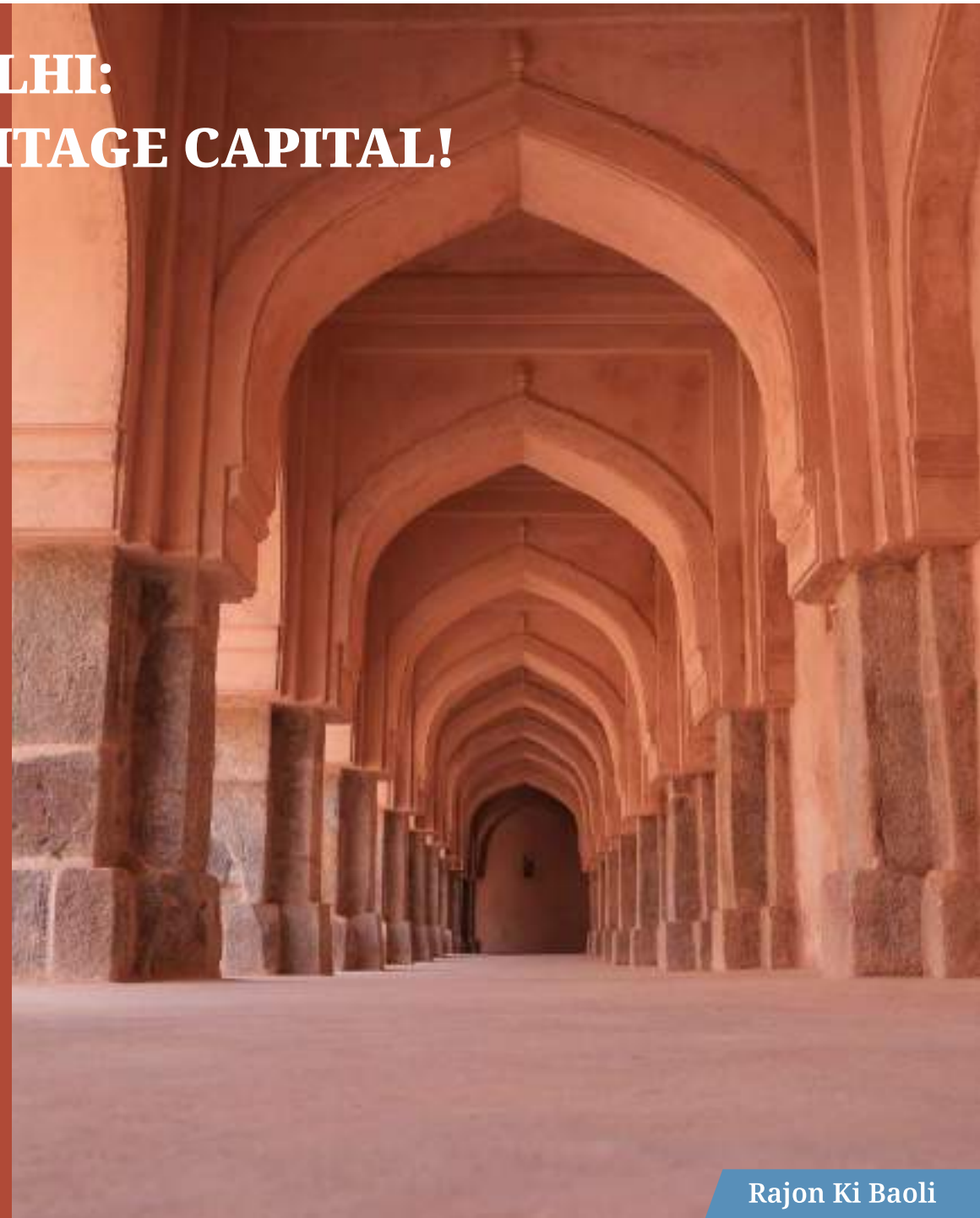
## **V. RENAISSANCE OF DELHI: MAKING IT THE HERITAGE CAPITAL!**

**D**elhi is not merely the political Capital that independent India inherited from the British. It can be safely referred to as our heritage and cultural Capital too. The rich history of Delhi dates back to the ancient time of Mahabharat, when Pandavs established Indraprastha here.

The Tomars brought the Hindu rule to Delhi, which eventually got passed on to the British after witnessing the eras of Delhi Sultanate and Mughals.

Each of these glorious periods added great value in terms of the architecture and monuments on making the heritage of Delhi even richer than its history. However, neglect and apathy over a period allowed the dust of time to settle on them resulting in their degradation.

It required the vision and passion of Hon'ble LG to recreate and restore the heritage and cultural glory of Delhi through his relentless and dedicated efforts that has resulted in important monuments and heritage sites shining back and basking in their past glory.

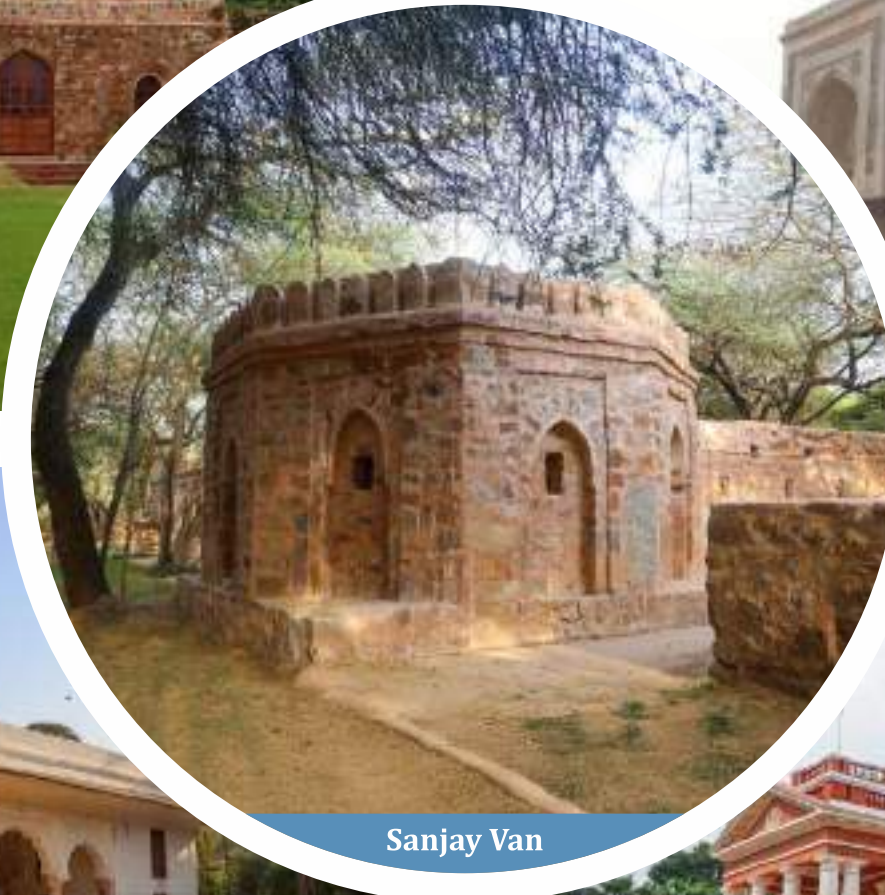


**Rajon Ki Baoli**





Metcalfe Estate



Sanjay Van



Quli Khan Tomb



Begum Roshanara Tomb



St. James Church



# Mehrauli Archaeological Park

A sprawling campus housing priceless heritage from the Delhi Sultanate to the Colonial period, restored to its past glory.

## Key Monuments

- Quli Khan Tomb
- Metcalfe Estate
- Chaumukha Darwaza
- Tomb of Balban
- Jamali Kamali Tomb & Mosque
- Rajon Ki Baoli

Area  
**200**  
acre

over  
**60**  
heritage  
structures

**04.02.2023**  
LG's  
First Visit

**20.10.2023**  
restored  
structures  
unveiled

Unknown Circular Monument



Before



Now





In the Mehrauli Area Near Qutub Minar, South Delhi



# Anang Pal Tomar Van (Sanjay Van)

An early medieval wonder, this complex houses the remnants of Delhi's pre Islamic past with structures going back to the Tomar Kings and Prithviraj Chauhan.

## Key Monuments

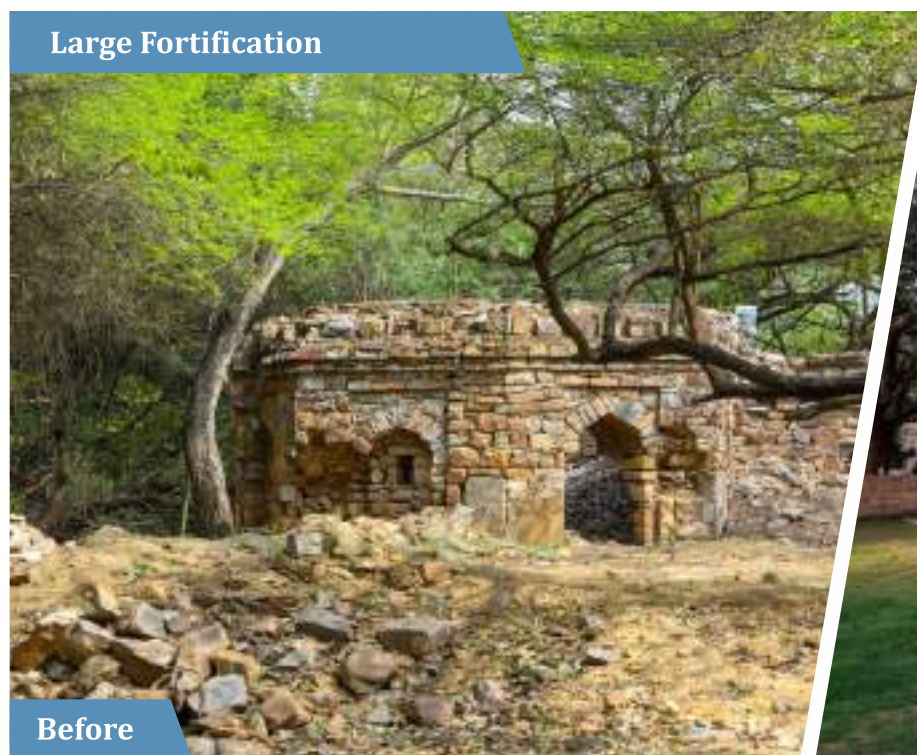
- Qila Rai Pithora
- Anangtal Baoli
- Lalkot Baoli
- Large Fortification
- Small Fortification
- Ancient Well

Area  
**1550**  
acre

**26.06.2022**  
LG's  
First Visit

**03.03.2025**  
restored  
structures  
unveiled

Large Fortification



Before



Now





Vast Forested Stretch Between Vasant Kunj & Mehrauli, South Delhi



# Shalimar Bagh

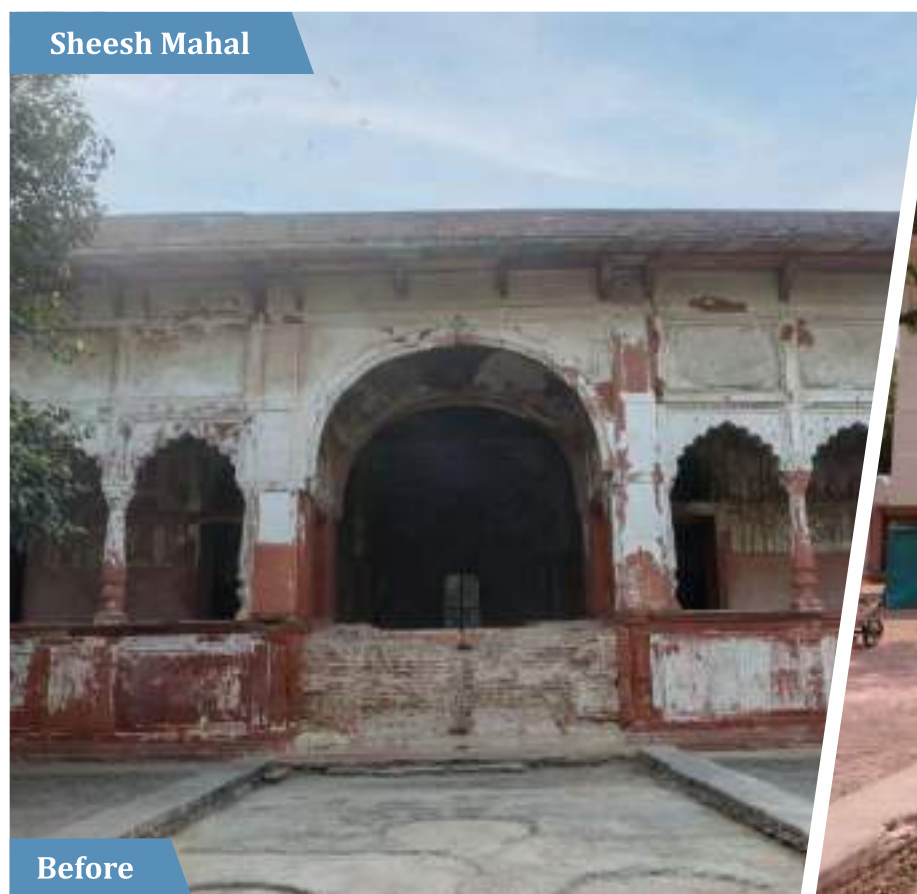
A brilliant sample of Indo-Mughal architecture, Shalimar Bagh, with its Baradari, fountains and Charbagh gardens, was the site of coronation of Emperor Aurangzeb.

## Key Monuments

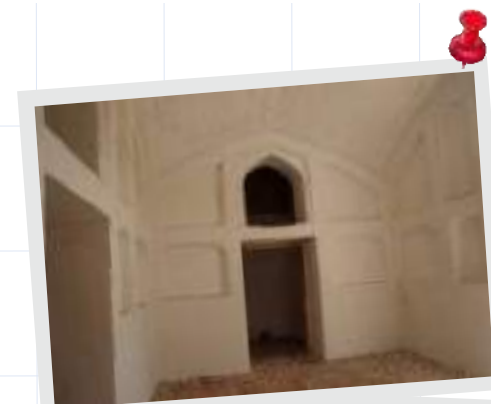
- Sheesh Mahal (Palace of Mirrors)
- Baradari
- Cottages

Area  
**186**  
acre

**20.01.2024**  
LG's  
First Visit







In the Shalimar Bagh Area Adjacent to Ring Road, North West Delhi



# St. James' Church

The oldest Protestant Church in North India, this House of Worship right beside the Kashmere Gate, even had the Viceroy of India as its parishioner, before the capital shifted to Raisina Hills.

**189**

Years Old

**First  
Church**  
of North India

Built in  
**1836**

**06.08.2023**  
restored  
Church dedicated  
to people



Before



Now





📍 Near Kashmere Gate, at the Intersection of Church Road & Lothian Road, Old Delhi



# Roshanara Bagh

A lush pleasure garden resort constructed for Begum Roshanara, the younger sister of Aurangzeb and also Badshah Begum in the Mughal Court during earlier part of Aurangzeb's regime, the complex is also her resting place.



Before



Now



# Gole Market: Veerangana Museum in Making

The iconic Gole Market near Connaught Place, which was on the verge of collapse and closed since 2013, is being restored into a Museum dedicated to remarkable women of India.



Under Restoration



Visual impression of the proposed museum



## VI. TURNING GREEN TO GREENER

Prime real estate marked for green and recreational activities in the heart of the city had been turned into dusty, garbage filled encroached spaces. The LG's intervention converted them into permanent green assets for the people of the Capital to use and for tourists to visit and admire.

### Vaishnavi Park

Area  
**10**  
acre

**28.05.2022**  
LG's First Visit

**29.12.2022**  
Foundation Laid

**27.08.2024**  
Vaishnavi Park  
Inaugurated



Before



Ashok Vihar, North Delhi

Now



# Kranti Udyan

Named after the valiant soldiers of the first war of independence, who marched from Meerut and assembled here after crossing the Yamuna, this park right behind the Walled City of Daryaganj near Red Fort is in the process of a make-over that will prove to be another vast recreational green space.

Area  
**10**  
acre

**06.05.2023**  
LG's First Visit

**04.01.2025**  
Kranti Udyan  
Inagurated



Before



Now



## Dilli Chalo Park



## Sadbhavna Park





# 16 DDA Parks Named after Unsung Heroes of India's Freedom Struggle



FREEDOM FIGHTER	PARK
Asaf Ali	District Park, R-Block, Greater Kailash-I has been named as "Asaf Ali Park".
Awadh Behari	District Park, Sector-B, Vasant Kunj as "Awadh Behari Park".
Master Amir Chand	Park at Sector-C, Vasant Kunj as "Master Amir Chand Park".
Lala Hardayal	District Park at Jaspur as "Lala Hardayal Park".
Colonel Gurbaksh Singh Dhillon	District Park, Lok Vihar, Patparguna as "Colonel Gurbaksh Singh Dhillon Park".
General Shah Nawaz Khan	District Park, Sandesh Vihar, Patparguna as "General Shah Nawaz Khan Park".
Gobind Behari Lal	District Park, Vasant Park, as "Gobind Behari Lal Park".
Satyajit Vaid	District Park, Janakpuri as "Satyajit Vaid Park".
Colonel Prem Sehgal	Park and Nursery, Sector 11, Rohini as "Colonel Prem Sehgal Park".
Basant Kumar Bhowmik	District Park, Part-1, Sector-26, Rohini as "Basant Kumar Bhowmik Park".
Bhai Balmukund	Green area, Sector-20, Rohini as "Bhai Balmukund Park".
Dr. Shamsia Nayyar	District Park, Mayapuri, Phase II as "Dr. Shamsia Nayyar Park".
Hasan Ali Khan	Green area, Sector 28, Part I, Rohini as "Hasan Ali Khan Park".
Brj Krishna Chaudhary	Park and Play Area, Sector B-4 Narela as "Brj Krishna Chaudhary Bagh".
Surendra Shrivastava	District Park, Sector 11, Dwarka as "Surendra Shrivastava Park".
Deenbandhu C. F. Andrews	Park no 27, Sector 11, Dwarka as "Deenbandhu C. F. Andrews Park".





## VII. EMBELLISHING THE CAPITAL

**I**t was for the first time after Independence that the roads and the esplanades of the National Capital witnessed a facelift in shape of artefacts collected from all across the country and installed at vital locations in the city. Procured from local artisans personally by the LG in his visits to various locations in the country, these artefacts have provided a new visual dimension to the city landscape.

**28.08.2022**

Beautification  
Works Started

**80**

Roads  
Beautified

**165**

Sculptures  
Installed

Over

**150**

Fountains  
Installed



Delhi Gate



Near Air Force Station Palam



Crossing of SP Marg & Simon Boliver Marg















## VIII. INDIA HOSTS G-20 SUMMIT

**E**ven as the Nation got ready to host its biggest multi-lateral event after the CHOGM and NAM Summits in 1983, in the shape of the G-20 Summit - 2023, Delhi remained thoroughly unprepared, thanks to the apathy of the then city government. What made the situation alarming was the unprecedented flooding of the city barely a month before the Summit.

Multiplicity of governance authorities coupled with an apathetic city administration called for urgent intervention. It was at this stage that the LG took over the charge of getting all together and delivering in a seamless manner.

The spectacle that the Nation witnessed during the Summit on 9-10 September, 2023, did not emerge out of meetings in air-conditioned chambers. It took a lot of hard-work on ground and the LG led from the front.

Be it repair of roads, coordination between agencies under the Government of India, Government of NCT of Delhi, the Municipal Bodies, adornment of the city with flowers and artefacts, maintenance of law & order or clearing of waterlogging at Rajghat, where all visiting dignitaries paid their respects, the LG led teams on the ground.









## Steering the G-20 Preparations



**61**  
Roads

**59**  
Days

**55**  
Field  
Visits

Nearly  
**400** km  
Walked









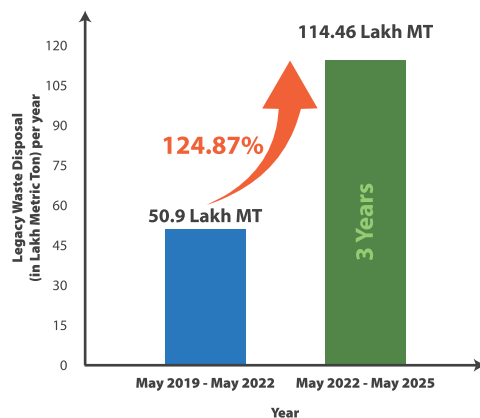
## IX. NO BLAME, NO GAME JUST TAME THE MOUNTAINS OF SHAME

**A**s the constitutional administrator of Delhi and with the three separate municipal corporations of Delhi in the process of unification, pending elections, that were held eventually in December, 2022, the LG set the ball rolling for achieving the unthinkable - clearing the three mountains of municipal solid waste at Ghazipur, Okhla and Bhalswa. On ground initiatives and innovative measures for bio-remediation of the accumulated garbage, undertaken under the LG's direct supervision, led to dramatic results. Disposal which stood at 4700 MT per day till May 2022, has gone up to over 25,000 MT per day at present.

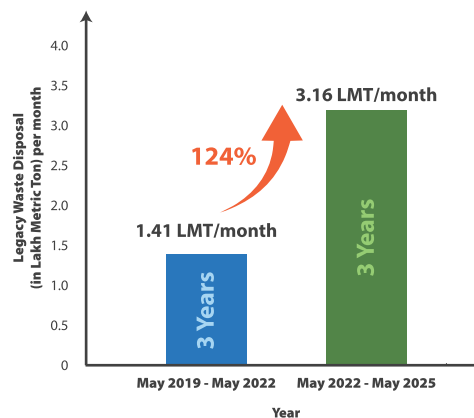




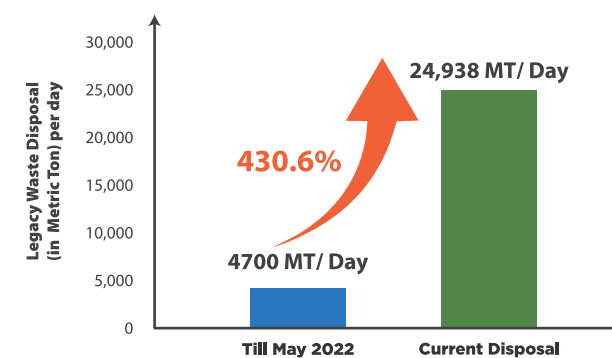
**TOTAL LEGACY WASTE DISPOSAL**  
3 yrs (2019-20 to 2021-22) VS 3 yrs (2022-23 to 2024-25)



**AVERAGE MONTHLY LEGACY WASTE DISPOSAL**  
3 yrs (2019-20 to 2021-22) VS 3 yrs (2022-23 to 2024-25)



**AVERAGE DAILY BIOREMEDIATION OF LEGACY WASTE**





## WASTE MANAGEMENT AND DISPOSAL

### First-Time Initiatives

#### PARTICIPATION OF PEOPLE & COLLABORATION WITH INDUSTRIES

Refuse Derived Fuel (RDF) being  
consumed by Cement Mfg.  
Companies - **10,000 MT / month**

RDF used by Paper Industries -  
**100 MT/ month**

RDF consumed by Waste to  
Energy Plants - **8700 MT / day**

Inert and C&D Waste committed  
to be consumed by NHAI -  
**80 Lakh MT**

Inert and C&D Waste being lifted  
by people of Delhi NCR free of cost

On the advice of Hon'ble LG, Refuse Derived Fuel (RDF) from dumping sites were, for the first time, tested for Gross Calorific Value (GCV) to ascertain its utility by industries using coal/oil in Delhi's neighbourhood. Upon finding the GCV to be suitable at a minimum of 2500-2800 Kcal, MCD offered it to industry as a viable alternative. Earlier, MCD used to pay a substantial sum of Rs.1765/MT to the concessionaires for lifting RDF from its landfill sites, but with the new initiative, MCD has successfully saved huge costs besides getting rid of the legacy waste at a faster pace.







## **X. REVIVAL OF SAHIBI RIVER AND YAMUNA REJUVENATION: INFUSING LIFE INTO A DEAD AND DYING RIVER**

**R**ealizing that the main source of pollution in the Yamuna was the sewer and garbage flowing into it through the numerous drains of the city, the Hon'ble LG took upon addressing the malice at source from day one. These efforts, to begin with, focussed on cleaning the Najafgarh and Shahdara Drains, which account for nearly 85% pollution in the river. Apart from this, he also took upon himself to clear and restore the floodplains, which were another source of pollution in the river. Visible results in terms of cleaner floodplains and relatively improved BOD / COD levels led to the National Green Tribunal (NGT) appointing the LG as the Chairperson of the "High Level Committee for Rejuvenation of the Yamuna" - a role he steered for five months, before the city government approached the Hon'ble Supreme Court and got the NGT order stayed on 11.07.2023.





# Cleaning of Najafgarh Drain

Najafgarh Drain is 57-km long with as many as 132 smaller drains discharging sewage into it. The annual silt deposit in the drain is to the tune of 2 to 2.5 lakh cubic meter and at present approximately 85 lakh cubic meter of silt is deposited in the drain. On 04.06.2022, the LG made his maiden visit to the Najafgarh Drain and took up the cleaning of the drain in Mission mode. For the first time on 13.08.2022, Hon'ble LG entered the Najafgarh Drain in a motor boat to assess the prevailing situation and, accordingly devise scientific ways to overcome the legacy challenge.



**57 km**  
Drain's Total  
Length

**132**  
Sub Drains  
Fall into  
Najafgarh  
Drain

**85**  
Lakh CuM  
Silt Deposit

**04.06.2022**  
LG First Visited  
Najafgarh  
Drain

**30 km**  
Drain Cleaned

**75**  
Sub-Drains  
Trapped

**05**  
Lakh CuM  
Silt Removed

**2500 MT**  
Garbage  
Removed

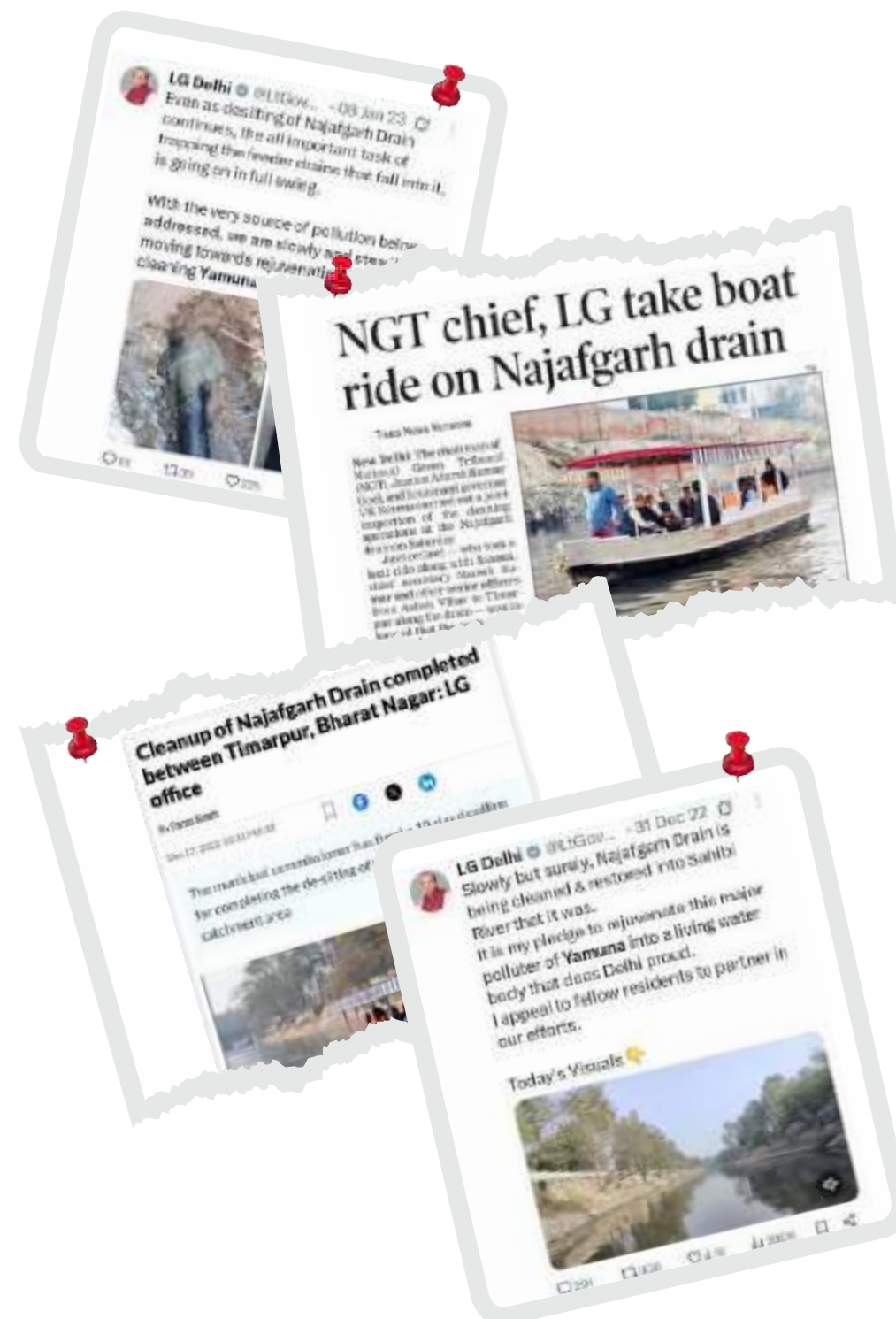






## Partial Gravitational Desilting for Cleaning of Najafgarh Drain

The first ever scientific operation to rejuvenate Najafgarh Drain (57 KM) by cleaning and desilting the drain through a cost-effective scientific concept of Partial Gravitational De-silting process was initiated. This sustainable and cost-effective cleaning measure ideated by the Hon'ble LG, comes from his past experience of dredging in the ports of Gujarat. This technique uses the flowing water in the drain itself to take the silt away by loosening and churning of the silt instead of physically removing it, as was being done till now. Churning of the thick silt deposit is being done with the help of non-conventional floating equipment and contraption modified with raker and spikes attached to the boats. The modified equipment are dragged inside the drain by the boat and they, in turn, churn and loosen the silt. Subsequently, the loosened and suspended silt is taken along by the flowing water, thereby effecting natural de-silting.





# Yamuna Rejuvenation

**81 slums and JJ clusters connected to sewer network**

**33 km of the total 90 km sewer lines lying choked for several years desilted**

**102 unauthorized colonies provided with sewer lines**

**11 kms Yamuna stretch from Signature Bridge to ITO Barrage cleaned**

**1500 MT of Municipal Solid Waste and encroachments removed**

**180 specialized vehicles with GPS operationalized for disposal of septage to designated STPs**



**Before**



**Now**









Yamuna at ITO Barrage in June 2023, after 05 months of sustained efforts







## XI. SUSTAINABLE DEVELOPMENT THROUGH ENVIRONMENTAL PROTECTION & ENRICHING BIO-DIVERSITY

**A**longside the multiple initiatives that were undertaken to address the legacy issues plaguing the National Capital, the Hon'ble LG brought together all concerned agencies to carry out a massive plantation drive along the Yamuna floodplains, parks, reserve forests and along several arterial roads in Delhi. This included a large number of bamboos that are known to sustain the environment by emitting 30% more oxygen than any other plant species. The Hon'ble LG also got exotic species like Chinar, Cherry Blossom, Sandalwood, Water Apple, Green Apple and the famed Lakadong Turmeric of Meghalaya planted in different parts of the Capital. Interestingly, not only these plants have shown good survival rate, but have also yielded fruits.

The experiment, which primarily aimed at enriching Delhi's floral diversity, has also busted the myth that these plant species can only be grown in specific climatic conditions and not in places like Delhi.



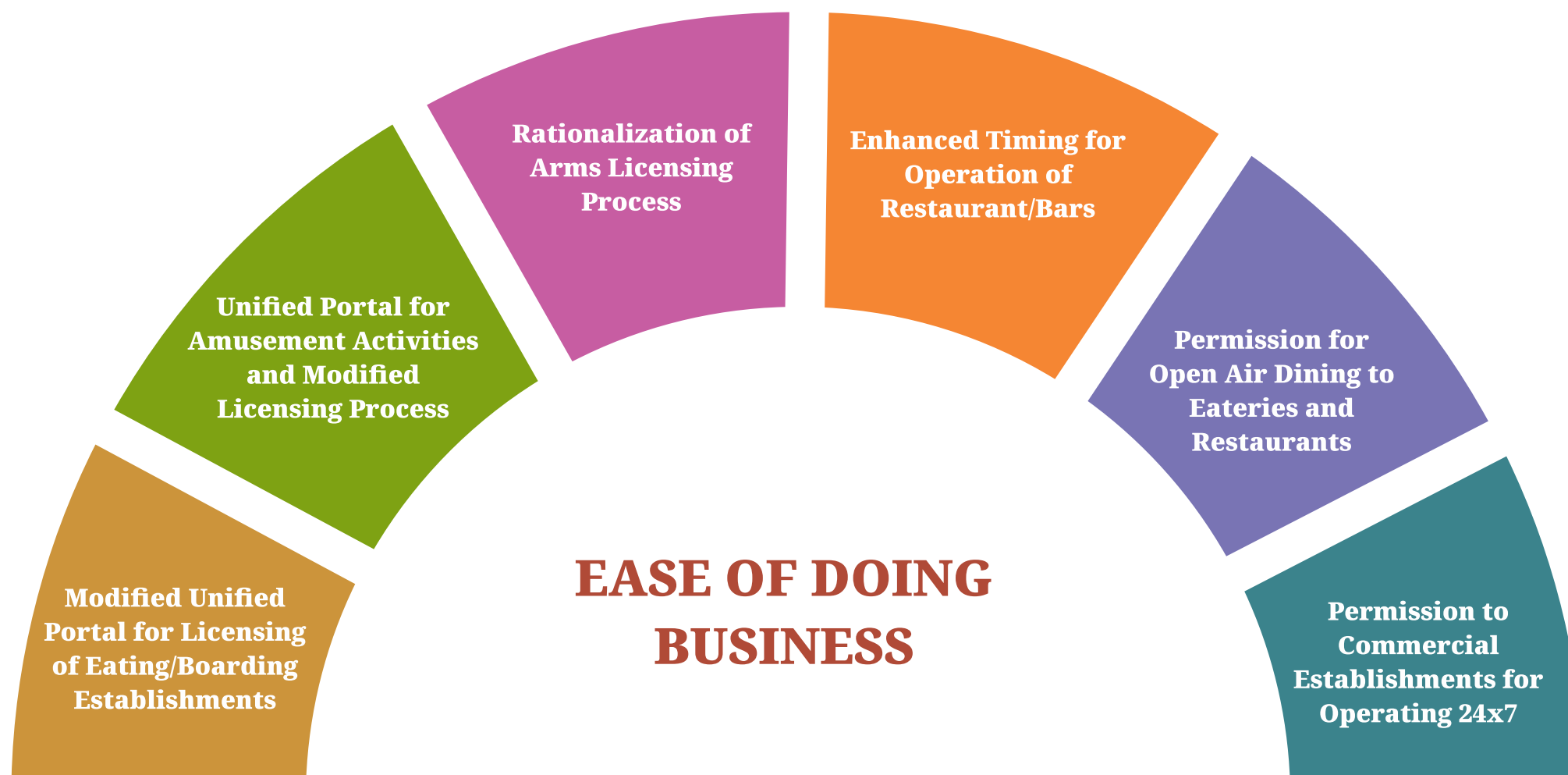






## **XII. MINIMUM GOVERNMENT, MAXIMUM GOVERNANCE**

**I**n line with the Hon'ble Prime Minister's dictum of "Ease of Doing Business", the LG brought about much-delayed reforms in the licensing processes, increasing hours of businesses and in the process not only creating further revenue for the State and enterprises and employment for the people, but also providing Delhi with the hitherto missing night life.





## THE OLD, ARCHAIC LICENSING OF DELHI'S EATING, LODGING/BOARDING ESTABLISHMENTS IS NOW OVERHAULED, SIMPLIFIED AND UNIFIED

### THEN

**Old cumbersome** application form with **284 fields**.  
**52 documents** required for fresh license.  
**No fixed timeline** for issuance/renewal of license.  
**No provision for Deemed License**.  
**Multiple affidavits** for different agencies.  
**25 documents** required for renewal of license.  
**Validity of licenses**  
 • 1 to 3 years - MCD/NDMC/DFS/Delhi Police, etc.  
**Different validity for licenses** issued by different agencies.

### NOW

**Simpler & shorter** single common application with **144 fields**.  
**140 fields removed** from application.  
**Only 24 documents** for fresh license.  
 The licensing process (issuance/renewal) will be **completed within 49 days**.  
**Deemed License to be automatically issued** if application is not disposed of within 49 days.  
 A **single undertaking** for all purposes.  
**No fresh document required** for renewal of license.  
**Validity of all licenses**  
 • **3 years** - MCD/NDMC/DFS/Delhi Police, etc.  
**License validity made co-terminus** - 3 years ending on March 31 of the 3<sup>rd</sup> year.



**28.02.2023**

Hon'ble LG,  
**Shri V.K. Saxena**  
launched the  
Modified Unified  
Portal for Licensing  
of Eating/Boarding  
Establishments



## Unified Portal for Amusement Activities and Modified Licensing Process

- ❑ Launched on 08.07.2024
- ❑ Simplified online application process
- ❑ Minimal paperwork
- ❑ Integration of all regulatory authorities (Municipal Bodies, Delhi Fire Services, Delhi Police) on a single platform
- ❑ Seamless coordination and real-time processing
- ❑ Automated updates and notifications to applicants
- ❑ Easy real-time correction of deficiencies
- ❑ Transparent and streamlined approval process



## Rationalization of Arms Licensing Process

- ❑ Fresh Licenses to renowned shooters with All-India validity, instead of validity within Delhi only
- ❑ Annual cartridge quota increased for sports person from 20 to 10,000
- ❑ One-time cartridge purchase limit raised from 10 to 1,000
- ❑ Time-bound disposal of fresh applications via online portal
- ❑ Licensing Process to be made time-bound
- ❑ Redundant and unnecessary documents required for fresh licenses as well as for renewal have been removed





# Boost to Night Economy

## THEN

- ❑ Restaurants/Bars in 5-star and 4-star hotels were allowed to operate till 01:00 AM
- ❑ All other Restaurants/Bars in Delhi were allowed to operate till 12:00 AM

## NOW

- ❑ Restaurants/Bars in 5-star and 4-star hotels allowed to operate 24x7
- ❑ Restaurants/Bars within Airport, Railway Station and ISBT premises allowed to operate 24x7
- ❑ Restaurants/Bars in 3-star hotels allowed to operate till 02:00 AM
- ❑ Alfresco & open-air dining allowed to operate till 01:00 AM



**Supporting  
24x7 Economy**

**1020**  
**Commercial  
Establishments  
granted  
permission for  
Operating 24x7**



## XIII. STREAMLINING AND OPTIMIZING GOVERNANCE

**G**iven the unique position of Delhi as the National Capital and a Union Territory with a Legislative Assembly as also three different Urban Local Bodies, the Lt. Governor of Delhi, who is also ex-officio Administrator of the UT, has a special role, unlike any other in the governance structure.

Despite challenges, the LG tried to establish seamless coordination and unity of purpose in various arms of the State that include, the DDA and Delhi Police, which come under his direct ambit as reserved subjects, the Urban Local Bodies and the Departments and agencies, which fall under the realm of the GNCTD as transferred subjects.

The major endeavours in this sphere included striving for corruption-free land revenue administration, ease of registration procedures, zero tolerance to drugs, drive against illegal immigrants, cutting down unnecessary government litigation, speedy disposal of cases under the LG's quasi-judicial powers, record persecution under the Passport Act and record permanent government employment following due process.





# Permanent Employment

**41,942**

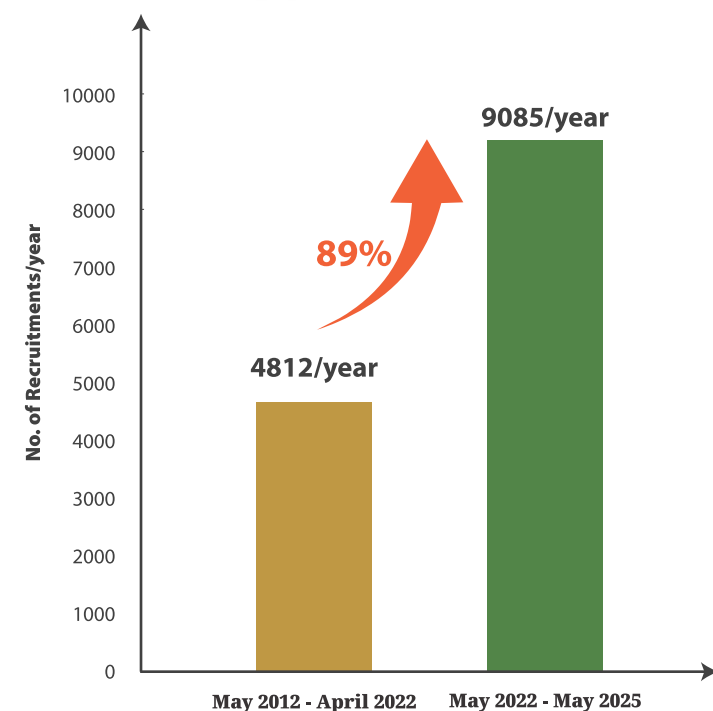
Permanent Jobs  
created  
in Govt. Depts.

**27,254**

Permanent Jobs  
in Govt. Depts.  
by DSSSB

**14,688**

Permanent Jobs  
in Delhi Police



**Recruitments done by  
DSSSB from 2012 to 2025**

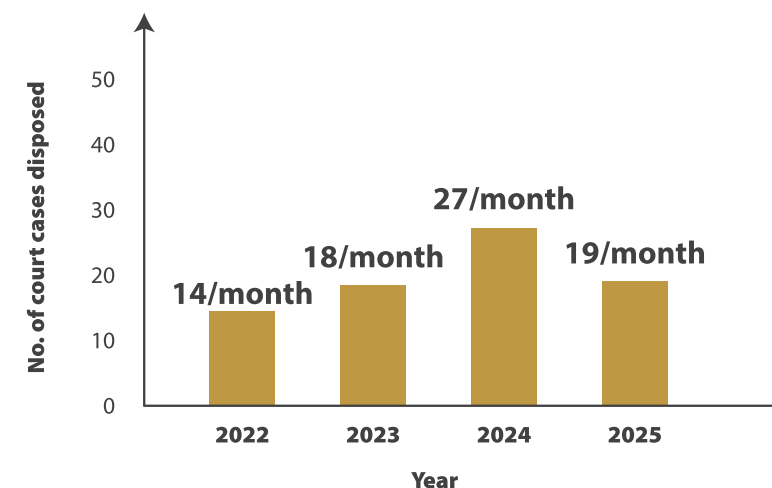
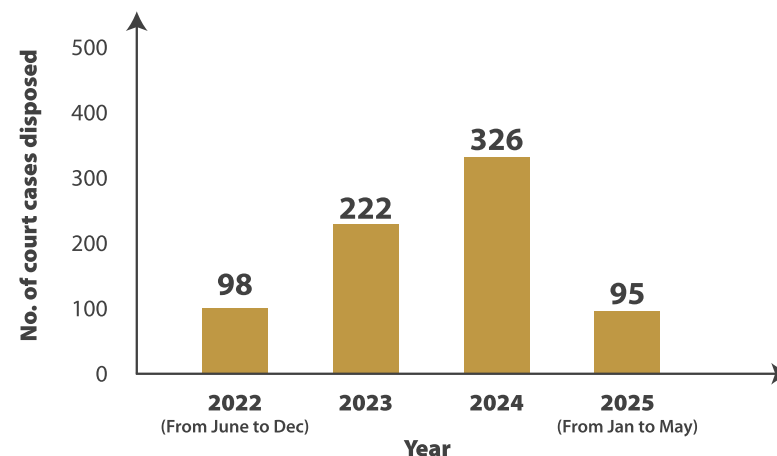
**Total No. of recruitment from May 2012 to April 2022 - 48,123,  
at an average of 4812 recruitments/year**

**Total No. of recruitment from May 2022 to May 2025 - 27,254,  
at an average of 9,085 recruitments/year**



# Cases Resolved by LG's Court

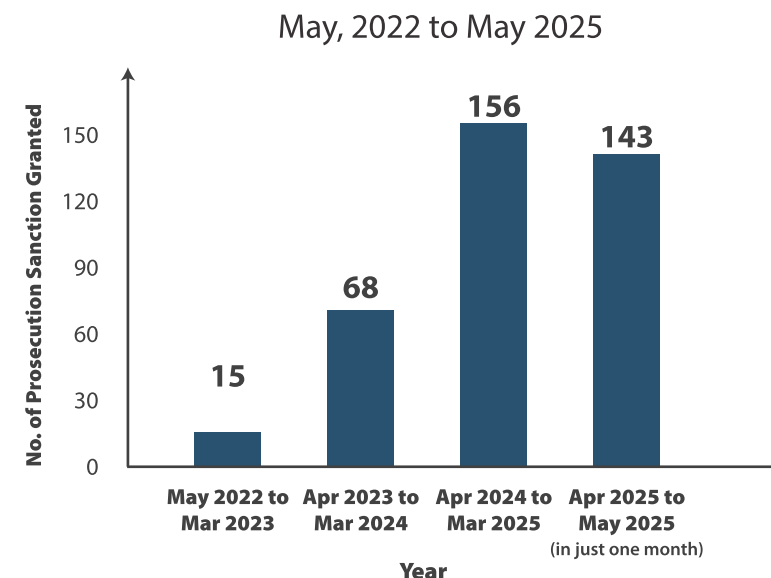
**741**  
Cases Resolved



DISPOSAL OF CASES IN THE COURT OF HON'BLE LT. GOVERNOR  
1<sup>st</sup> June, 2022 to 26<sup>th</sup> May 2025

## Prosecution Sanction under Passport Act

**382**  
Prosecution Sanction Granted



PROSECUTION SANCTION GRANTED BY  
HON'BLE LT. GOVERNOR UNDER SECTION 15 OF PASSPORT ACT, 1967

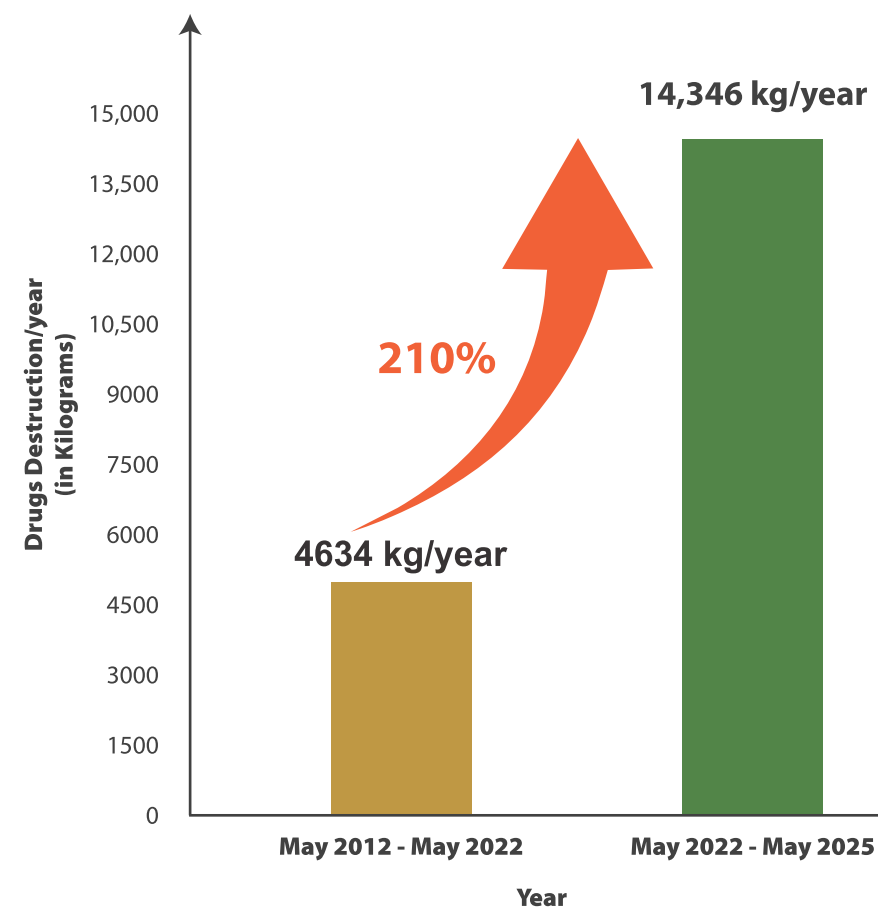


# Making a Drug-Free Delhi



**46,344 kg**  
of seized drugs destroyed  
in 10 years  
(May 2012 to May 2022)

**43,038 kg**  
of seized drugs destroyed  
in 03 years  
(May 2022 to May 2025)



Destruction of Seized Drugs and Narcotics by Delhi Police



## Relaxation to 1984 Sikh Riots Victims in Government Jobs



दिल्ली की 'विधवा कॉलोनी' का बदला गया नाम, गुरु गोबिंद सिंह की माँ माता गुजरी के नाम पर रखा गया

दिल्ली की विधवा कॉलोनी का नाम बदलकर गुरु गोबिंद सिंह की माँ माता गुजरी के नाम रखा गया है। यह फैसला दिल्ली सरकार के द्वारा किया गया है।

**Delhi LG distributes appointment letters to 47 anti sikh riots survivors**

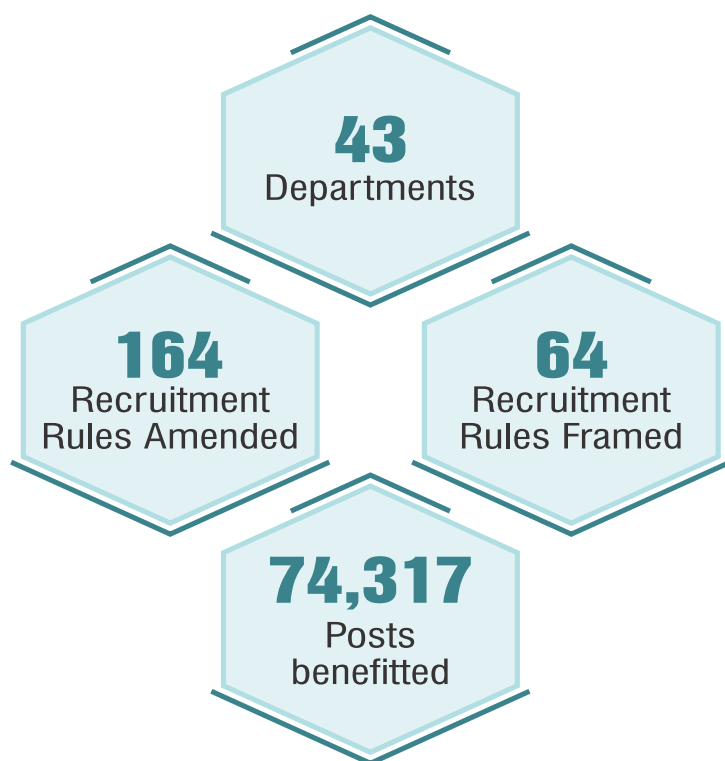
NEW DELHI (May 21) Delhi Lieutenant Governor V K Saxena on Thursday distributed appointment letters to 47 survivors of the 1984 anti-Sikh riots. According to a statement, the additional appointment letters will be issued to successors of beneficiaries who have succeeded the age of service. Speaking at an event to distribute the letters at the Tilak Vihar area of west Delhi, Saxena announced that 437 pending applications for appointments are under verification. The revenue department will hold special camps to complete the





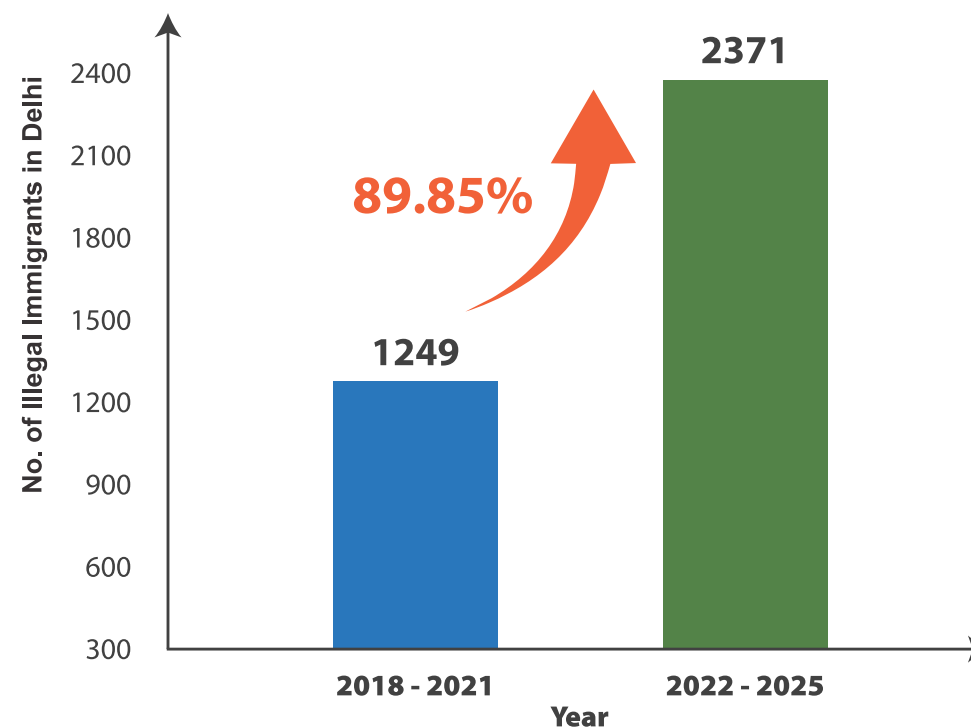
## Personnel Reforms

With the view to ensure promotional avenues for serving Government employees, improving their service conditions and creating positions in government that are relevant to the contemporary demands, Hon'ble LG initiated the revision of Recruitment Rules (RRs) in several departments of Delhi Government and other Government agencies. This revision that is supposed to be done periodically, had been pending for decades together. As a result of this initiative, as many as 76 RRs in various departments have been amended and a thorough overhaul is underway.



## Crackdown on Illegal Immigrants

Hon'ble LG came down heavily on the menace of illegal immigrants in the City. Often associated with heinous crimes and eating into the limited resources of the state, such immigrants had long been an issue of concern. Concerted action under direct supervision of Shri Saxena resulted in an almost 90% increase in identification and deportation of such immigrants.



### Crackdown on Illegal Immigrants in Delhi

2018-2021 vs 2022-2025



## XIV. TOWARDS SMART VILLAGES

**N**ot many would know that Delhi, the Metropolitan Urban Agglomerate has a huge rural component. Hundreds of villages upon whose land Delhi came up. Lying mostly in the neighbourhood of posh colonies, swanky markets and upmarket localities, the residents of these villages, who once owned Delhi, were living in deplorable conditions, thanks to the utter neglect of the then city government.

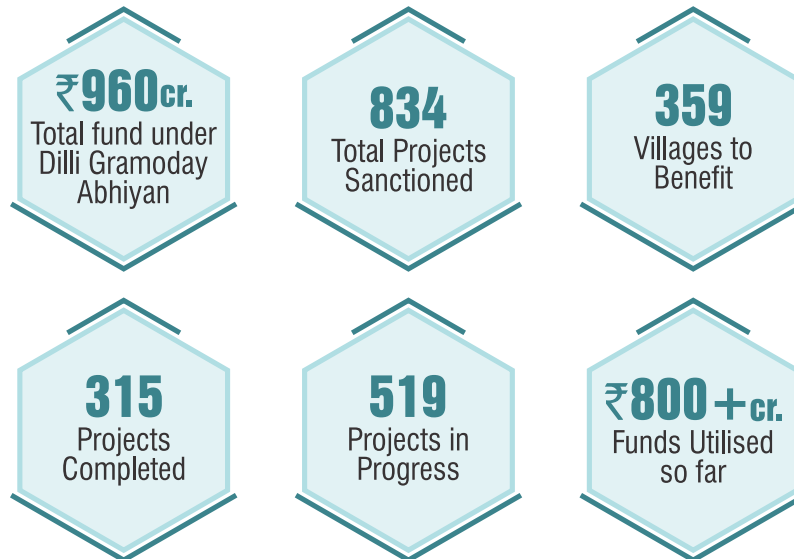
Absence of basic civic infrastructure like roads, drains, parks, water supply, basic health facilities and even cremation / burial grounds, had turned these villages into ghettos of unorganized urbanization. The LG, who had first got exposed to the plight of these villages while working in a few of them as Chairman of KVIC, took up the task of transforming them in mission mode. He first got the Gram Sabha Land, originally belonging to DDA, back to DDA and simultaneously getting the tied development fund of Rs.960 Crores transferred from Delhi Government to DDA.

Thereafter, began the exercise of civic transformation in these villages. DMs alongwith their teams, were directed to camp overnight in these villages, interact with villagers and come up with the projects according to the needs of the residents. This resulted in more than Rs.800 Crores spent on various projects in less than an year.



# Dilli Gramoday Abhiyan

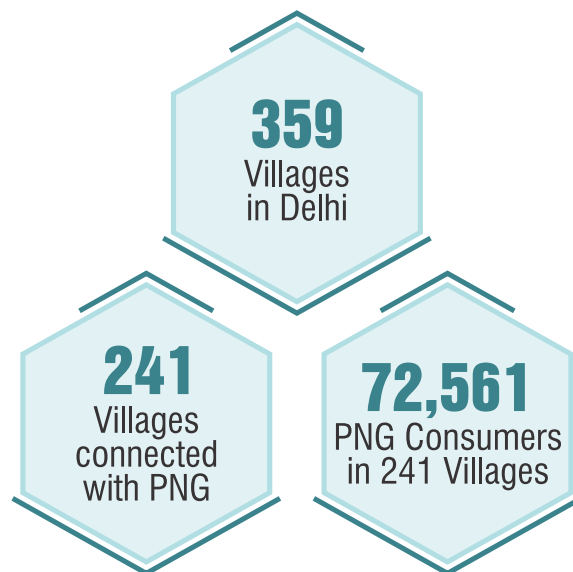
(Figures as on 26.05.2025)







# PNG Connections in Villages





## **XV. RE-ENVISIONING THE SUB-CITIES NARELA, ROHINI, DWARKA**

**I**t was with the futuristic prospective vision that DDA had planned and launched, the three sub-cities Rohini, Dwarka and Narela. However, all three, especially Rohini and Narela failed to achieve desired results. Lack of adequate civic infrastructure and connectivity to other parts of the city resulted in sub-optimal utilization of these huge planned urban spaces.

Hon'ble LG initiated a concerted drive to improve infrastructure in these areas and their connectivity to other parts of the city. The efforts included development of roads, drains & streetlights, augmentation of water supply, sufficient policing and enhanced connectivity by rationalizing bus routes and expediting the long-pending Rohini-Bawana-Narela-Kundli Metro Project. The areas got further boost with the Hon'ble LG singularly driving the development of an education hub in Narela and commercial development in Rohini and Dwarka in the shape of office complexes, hospitals, five star hotels, sport stadia and a Gold Souk.



# Education Hub at Narela

**Delhi Technological University**



**Delhi Teachers University**



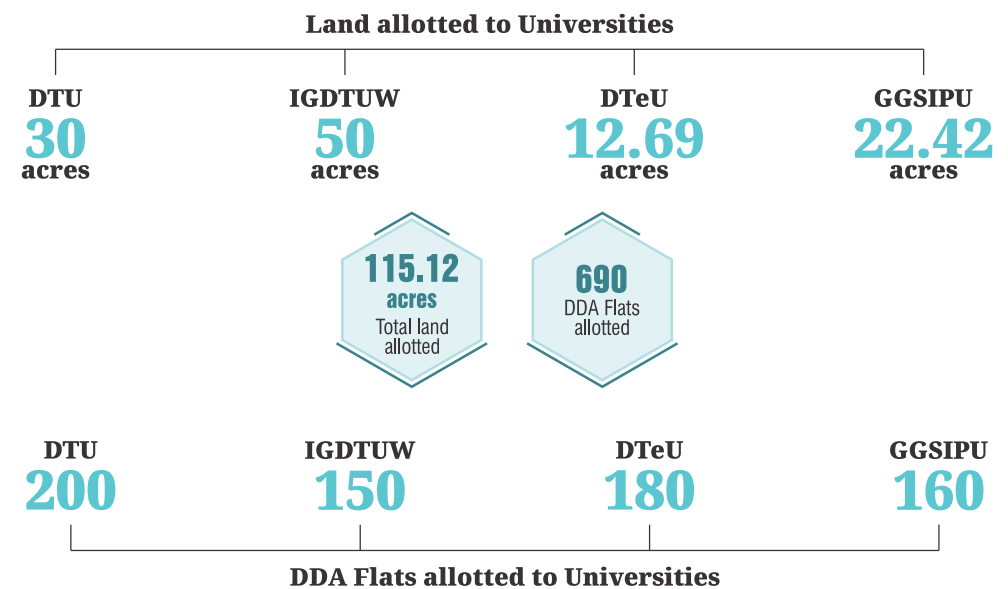
**Indira Gandhi Delhi Technical University for Women**



**Guru Gobind Singh Indraprastha University**



**Upcoming  
Narela  
Campus**



Delhi Technological University (DTU)



# Infrastructure Projects in Pipeline

Gold Souk & Luxury Retail, Dwarka 9.75 acre

Multi Sports Integrated Stadium, Narela 50.57 acre

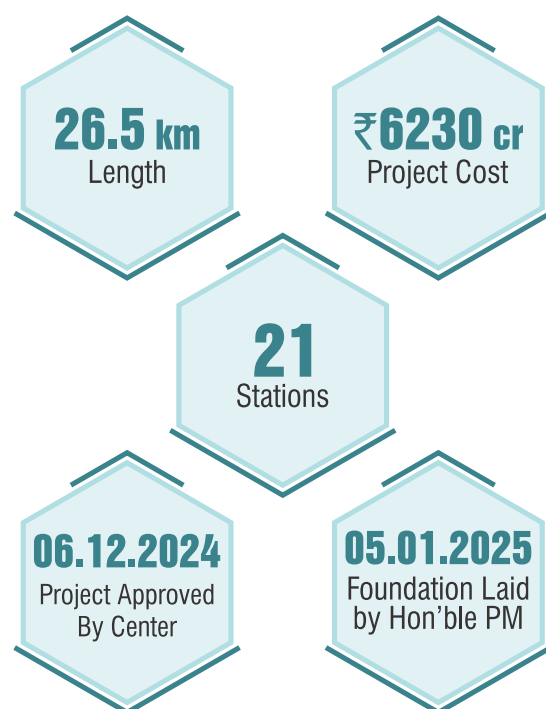
Multi Sports Integrated Stadium, Rohini 55.50 acre

Multi Sports Integrated Stadium, Dwarka 50.40 acre

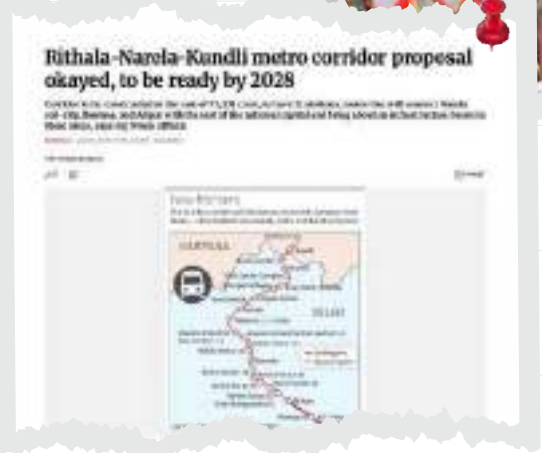
Corporate Office Space, Rohini 53.70 acre

5 Star Hotel, Dwarka 2.50 acre

Super Speciality Hospital, Dwarka 9.25 acre



Rithala - Narela - Kundli Metro Corridor will improve connectivity between Delhi, Uttar Pradesh & Haryana





## XVI. CREATING SPORTS INFRASTRUCTURE

In a city fast running out of space the biggest casualty has been in terms of disappearing open spaces for playing and sporting activities. The LG, who has been consistently stressing upon the need for physical activity, walking and sports, took up the task of getting sporting infrastructure developed by the DDA. The results of the same have been more than encouraging.



### DDA's Centres of Excellence

#### Sports Complex Sector 8, Dwarka

- Wrestling
- Weight Lifting
- Judo
- Kabaddi

#### Sports Complex Sector 19, Dwarka

- Tennis
- Shooting  
(10m & 25m)

#### Sports Complex Sector 23, Dwarka

- Hockey
- Football

#### Sports Complex Sector 33, Rohini

- Aquatics

#### Sports Complex Sector 17, Dwarka

- Football
- Hockey
- Badminton
- Table Tennis



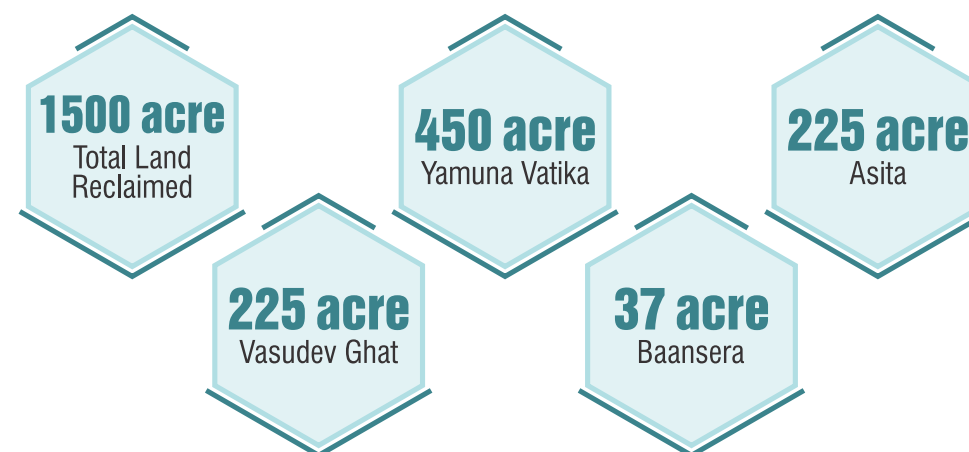
# DDA Golf Course, Dwarka



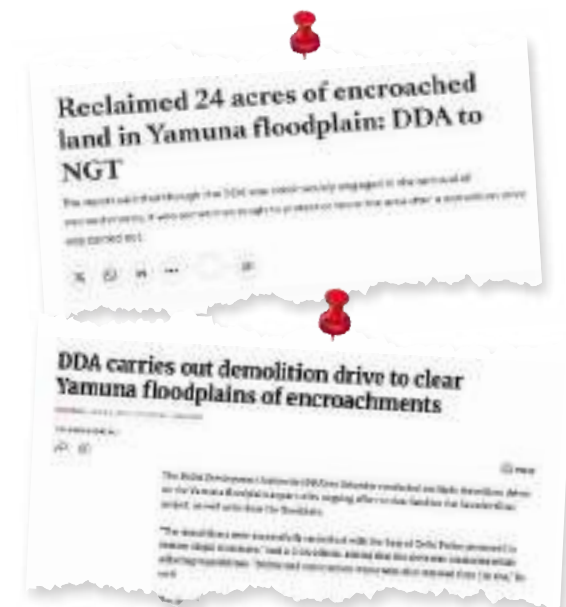
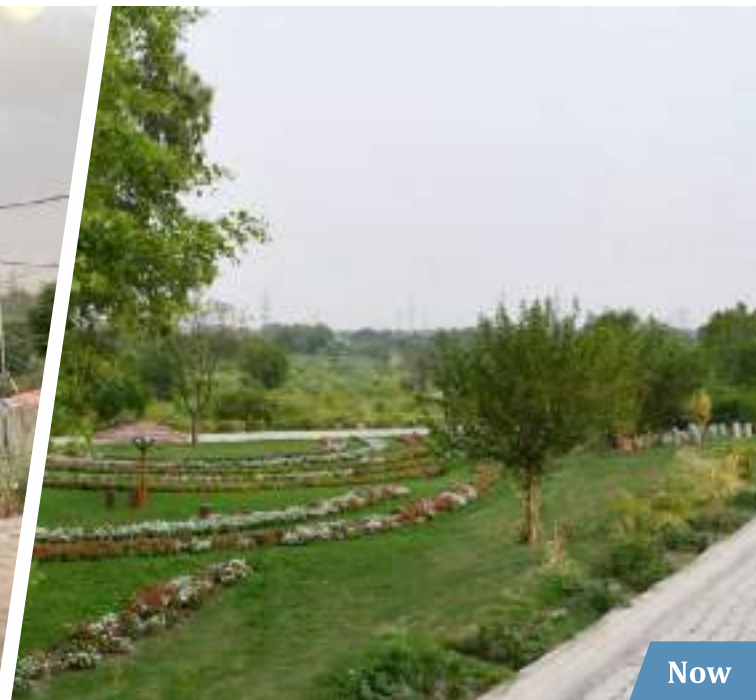


## XVII. A DECISIVE RECLAMATION DRIVE

**D**elhi faces the perennial problem of public / government land getting encroached by the land mafia. Years of connivance have led to thousands of acres of real estate worth thousands of crores getting under unauthorized possession of colonizers, developers and Jhuggi lords. An unprecedented exercise of reclaiming such land was undertaken by DDA resulting in thousands of acres being reclaimed by the government, particularly on the Yamuna Flood Plains.









## XVIII. MITIGATING THE URBAN FLOODING MENACE

Every monsoon, the National Capital presents shameful scenes of waterlogged streets, crawling traffic and even human casualties. To top it all, inundation even at the Indira Gandhi International Airport caused international embarrassment for the country fast emerging as a world leader. All this was a result of lack of an upgraded drainage plan and something as avoidable as silted drains that were not cleaned for years together.

The LG took up the rectification of the drainage system at the IGI Airport in a mission mode with construction of Trunk Drains that not only solved the issue of inundation at the Airport, but also in the neighbouring Dwarka sectors. Despite restraints, he also undertook the de-siltation of drains in the city by bringing together every agency tasked with the responsibility of cleaning these drains.

### Comprehensive De-Silting of Major Drains

**77**  
Major Drains

**04.08.2024**  
De-silting Works Started

**22.64**  
Lakh MT  
Estimated Silt Deposit

**14.12**  
Lakh MT  
Total Silt Removed

**18**  
Visits by  
Hon'ble LG

### Silt Removal from Drains

Najafgarh Drain	5,13,967 MT
Barapulla Drain	1,04,616 MT
Kushak Drain	24,490 MT
Sunehri Drain	22,652 MT

Shahdara Drain	87,090 MT
Trunk Drain-I	67,106 MT
Jaitpur Drain	58,264 MT
Supplementary Drain	31,770 MT

Figures as on 26.05.2025



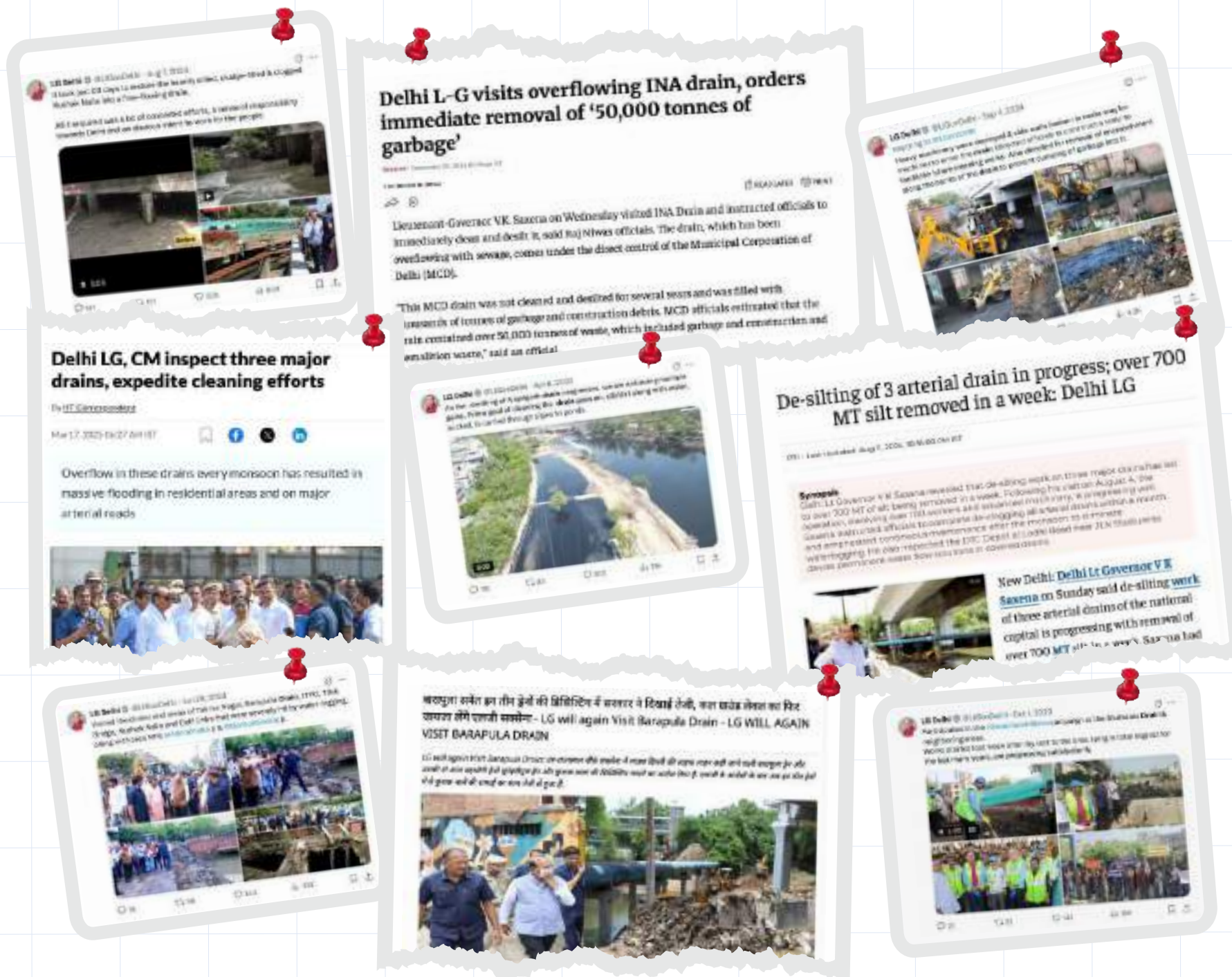














# Airport Drain

Airport Drain is a major drainage project to channelize the rain and storm water discharge from the IGI Airport and thus prevent waterlogging in and around the airport and the Dwarka area. The project has been executed by DDA under guidance of Hon'ble LG. The airport drain can discharge 70 CuM of water per second during the peak rains. The drain starts from inside the IGI Airport premises, passes beneath the Railway tracks adjoining the airport boundary in Dwarka Sector-8 and connects to DDA's Trunk Drain - 2 (TD-2) that would further channelize the rain water to Najafgarh Drain. The project was stuck for over two years pending permission for translocation of trees / afforestation.

**2.5 km**  
Length

**20.11.2022**  
Work Started

**70**  
**CuM/Sec**  
Discharge  
Capacity

**July 2024**  
Completed



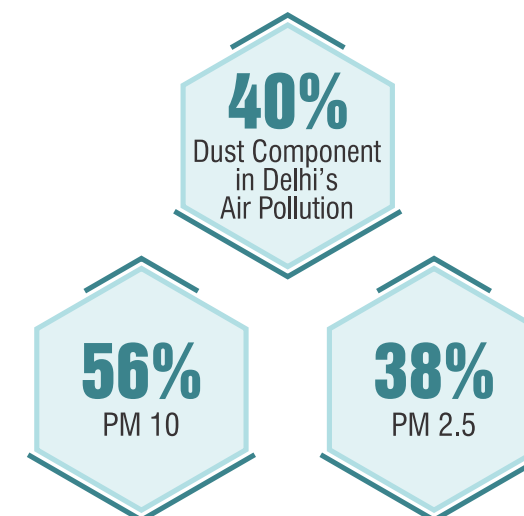




## XIX. TACKLING DUST POLLUTION

**A**ir pollution is the severest health hazard that the residents of Delhi face. Every year, it gives negative headlines to the National Capital. While much is said about pollution caused by vehicular emission, it was the LG, who took cognizance of the fact that about 40% of the air pollution in the city was on account of dust that was generated domestically, with 56% contribution to PM10 and 38% contribution to PM2.5 level, as per various studies by IITs and DPCC etc.

Realizing that controlling dust was the easiest measure that had been left unaddressed for years together, the LG undertook a concerted drive to mitigate dust from the roads, dried silt from drains and kuchha footpaths / sidewalks. Apart from leading an exercise for removal of dust by various agencies concerned, the LG also introduced the novel measure of placing rotating water sprinklers on high rises across the city. He also directed the DDA to install such sprinklers on streetlights at an appropriate height in Dwarka. These sprinklers not only reduced dust but also helped combat heat. The success of this exercise led to the same being replicated in the NDMC area.



Anti-smog gun placed atop Civic Centre





Anti-smog misting system in Dwarka



### Delhi LG orders installation of anti-smog guns on high-rises, footbridges to tackle air pollution

NEW DELHI (Sep 20) Delhi Lieutenant Governor V K Saxena on Friday asked authorities to install anti-smog guns on high-rise buildings above seven storeys and explore the possibility of placing them on foot over bridges, as part of measures to combat air pollution before the city's Air Quality Index (AQI) worsens in winter.

While reviewing the air pollution situation in the national capital, the LG said, "long-term and limited use concerns, according to officials, Saxena was joined in the meeting by the Director of Quality Management (DQM), Municipal Corporation of Delhi (MCD), additional chief secretary (irrigation and water supply), special commissioner (traffic), and others.



### LG launches anti-smog misting system in Dwarka amid severe air pollution in Delhi

NEW DELHI (Nov 18) Delhi Lieutenant Governor VK Saxena on Monday launched an anti-smog misting system in Dwarka in order to combat the severe air pollution in the national capital, the DDA said.

The first state anti-smog drive, underscoring the Delhi government's commitment to implementing cutting-edge environmental measures, will be launched in Dwarka.

A 1.5 km stretch along road number 224, extending from Sector 11 to Sector 6 Marg, has been designated for this pilot project. It features 14 existing electric poles, each outfitted with a misting gun at a height of three metres. This comprehensive setup aims to reduce dust and enhance air quality in the area, the DDA said.

### Delhi Pollution: L-G launches anti-smog misting system in Dwarka

Supporting the existing operations, four 1 lakh water tanks, each with a capacity of 10,000 litres, have been installed at the Delhi Development Authority (DDA) site.

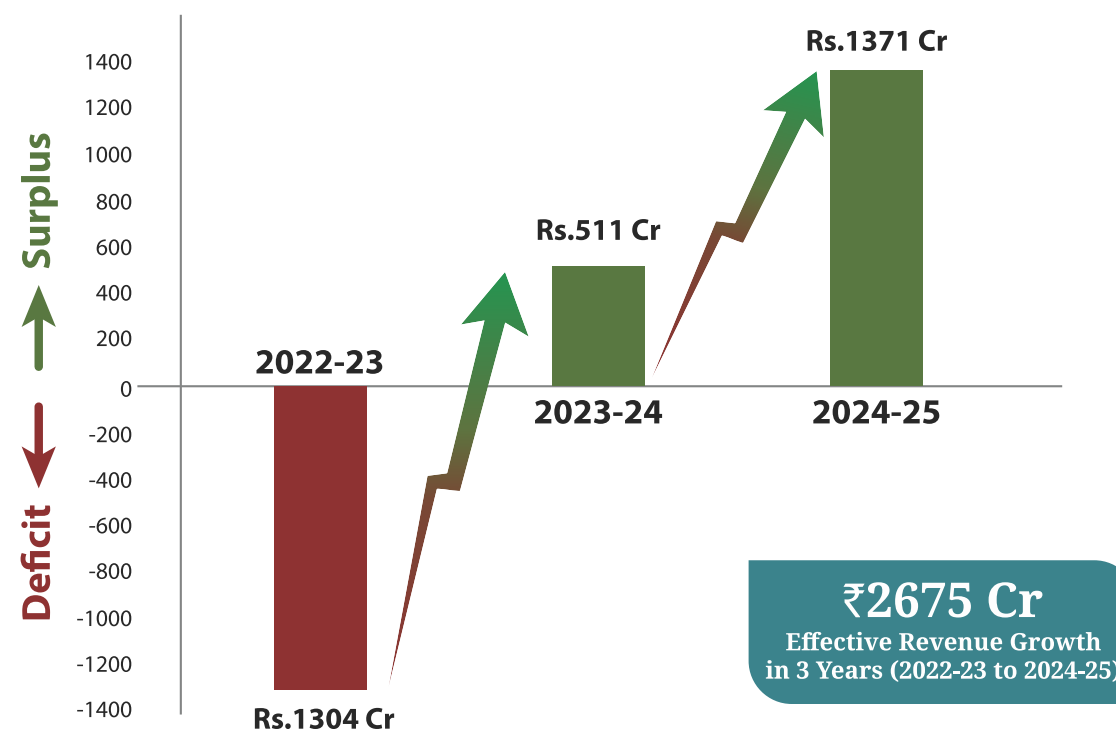




## XX. TURNAROUND OF DELHI DEVELOPMENT AUTHORITY

Having remained in red for over a decade, the Delhi Development Authority posted an impressive surplus of Rs 1371 crore at the end of financial year 2024-25. This was the second consecutive year when DDA recorded revenue surplus. In 2023-24, DDA had recorded a surplus of Rs 511 crore under the General Development Account (GDA), thereby reversing the revenue deficit trend for 12 consecutive years. DDA's massive surplus was primarily on account of the unprecedented sale of housing units across all categories at various locations under the guidance of Hon'ble Lt Governor, Shri VK Saxena.

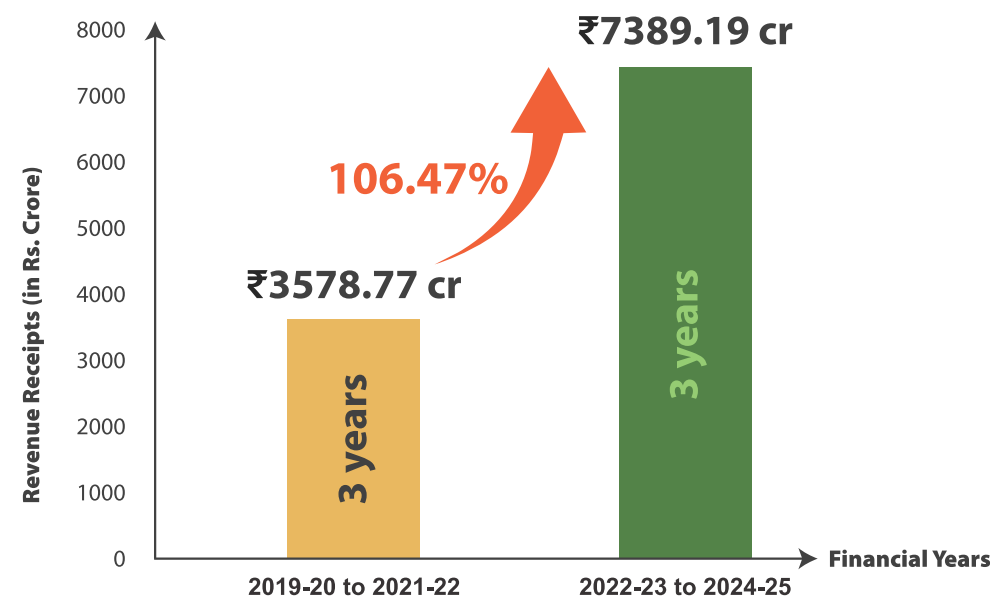
When Hon'ble LG took charge in May 2022, the DDA was incurring huge losses mainly due to huge unsold inventory of DDA flats. In the very first Authority meeting that he chaired after taking over the reins of DDA, Saxena took strong exception of the consistent losses and asked DDA officials to take corrective measures to curb the losses and make DDA financially self-sustainable. However, since then, DDA started working in a mission mode under Shri Saxena's guidance and introduced a host of innovative initiatives and people-friendly measures that resulted in a complete turnaround of the agency.



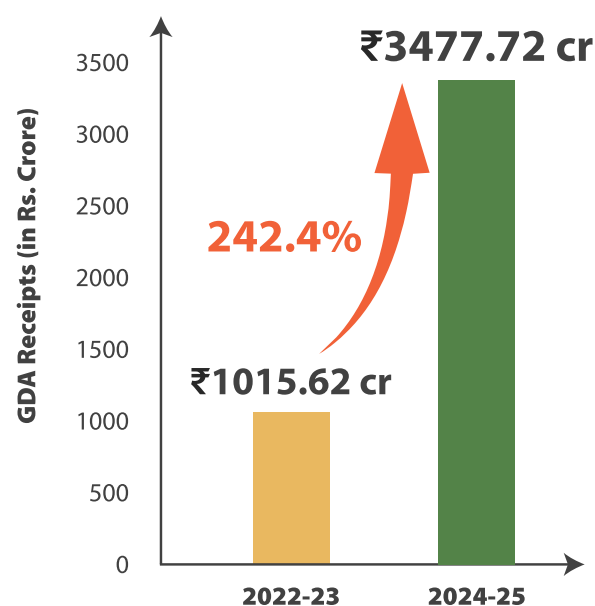
**Growth Trajectory of DDA Finances**  
(General Development Account)



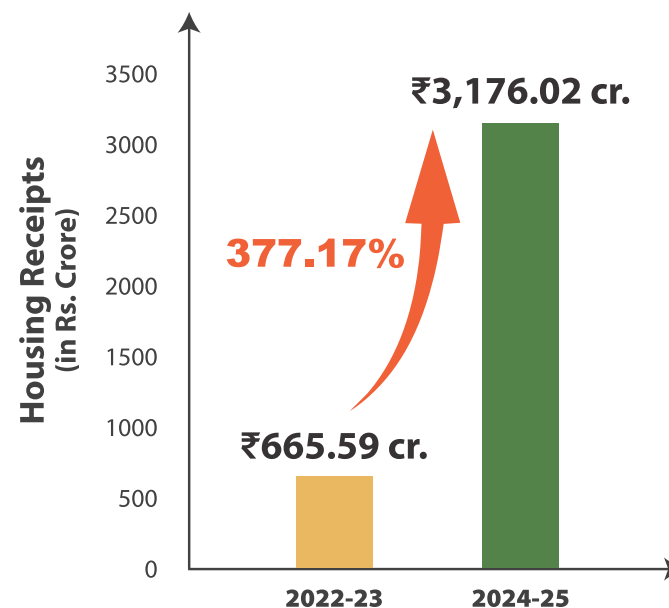
Under supervision of Hon'ble LG, DDA introduced a number of measures to enhance customer experience and boost the sale of housing units. The token money was substantially increased to attract only serious buyers, from lottery system, the mode of allocation was changed to first come first serve/e auction, which gave buyers their choice of flats. Besides, Housing regulations were amended, removing the restriction of owning a property in Delhi for applying in DDA Housing Scheme. In addition to these a professional marketing strategy adopted by DDA for the first time, also helped the sale. Single window enquiries on web site, seamless information to buyers and handing over all property related and ownership documents to the buyer helped generate customer confidence and trust towards DDA.



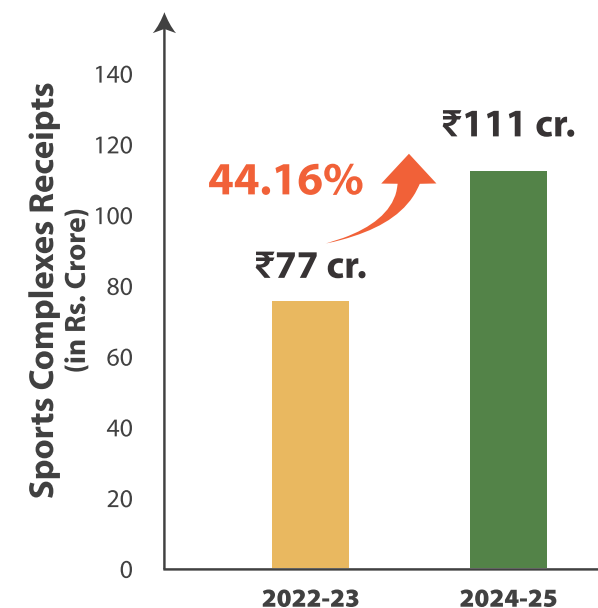
**Comparison of Revenue Generation**  
(General Development Account)



**Growth of Receipts Under GDA**



**Growth of Housing Receipts**



**Growth of Sports Receipts**





## Housing Policy Reforms

Removal of the 67 sq. mtr. property ownership restriction, expanding eligibility.

Amalgamation of adjacent flats, providing greater flexibility and improve sale processes.

Successful implementation of e-auctions for premium flats in Dwarka, a first for DDA.

Strategy for Bulk Allotment to Govt & Private entities.

Luxury Segment Entry: Penthouses and Super HIG flats in Dwarka.

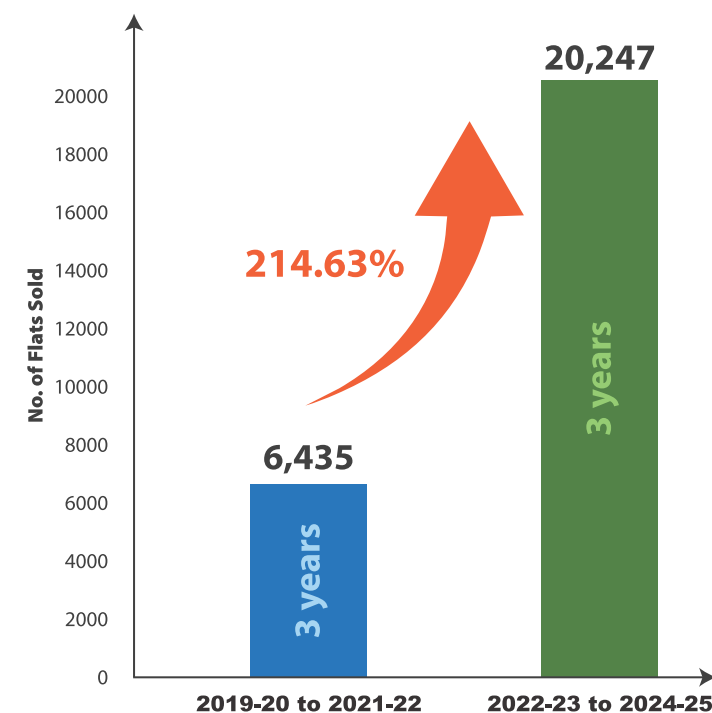
Implementation of dynamic pricing and innovative marketing strategies for disposing of unsold inventory.

## Enhanced Customer Experience

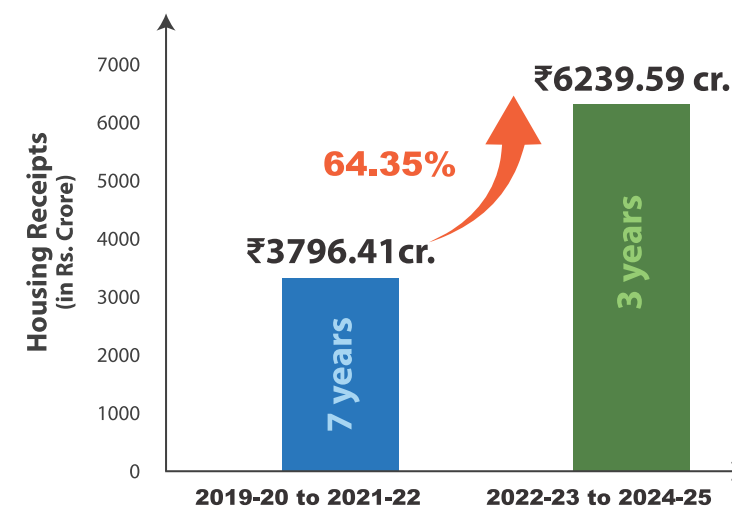
Instant flat booking and preferred location/floor selection.

Demand letters issued within 24 hours.

Comprehensive possession package with all necessary documents, delivered in a professional folder.



Comparison of Sale of Inventories



Comparison of Housing Receipts

DDA's Turnaround







## XXI. HOUSING FOR ALL

Jahan jhuggi wahin makaan and ownership rights to residents of unauthorized colonies in the Capital under the PM-UDAY were promises made by the Hon'ble Prime Minister to the poor in the city. In limbo for years together, both these initiatives got a major boost under the LG, who not only ensured successful rehabilitation of jhuggi dwellers into modern multi-storeyed apartments, but also guided the much-delayed take off, of the PM-UDAY through special camps in unauthorized colonies itself.

These camps not only elicited applications in thousands, but also resulted in hundreds of conveyance deeds getting executed on spot.

**3024** Flats  
in **Kalkaji**  
Handed over on  
**02.11.2022**

**1675** Flats  
in **Jailorwala Bagh**  
Handed over on  
**03.01.2025**

**In-situ rehabilitation  
of Slum Dwellers**

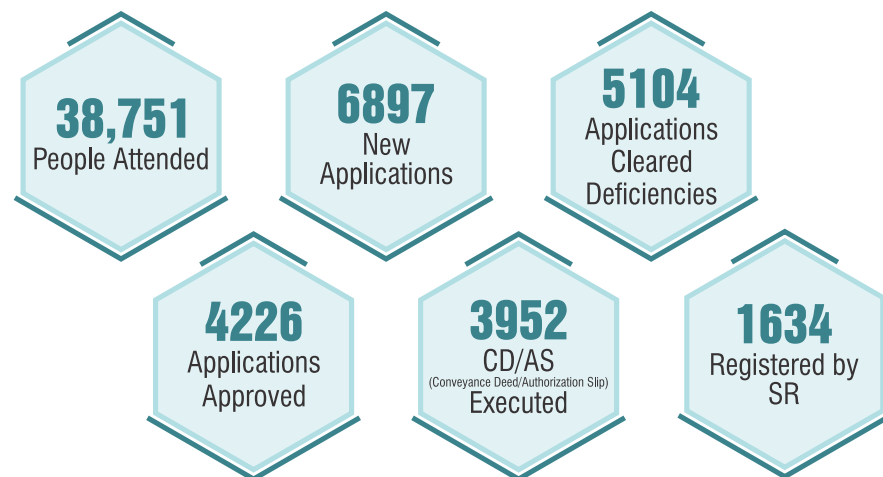








## PM-UDAY also Finally Rolls Out



### Report of PM-UDAY Single Window Camp (w.e.f. 30.11.2024 to 02.03.2025)





## XXII. SVANidhi SE SWAROJGAR

The PM-SVANidhi Scheme of the Government of India, aimed at providing bank finance to Street Vendors was effectively sabotaged by the then Government of NCTD. Despite there being a massive demand on part of the Street Vendors and extremely good loan repayment compliance, it was said that there is no appetite for the Scheme.

Hon'ble LG, who met many delegations of Street Vendors ensured that the Scheme was implemented in letter and spirit. That the Scheme had gained massive momentum was visible, when more than 50,000 beneficiaries gathered at the JLN Stadium to receive their loan cheques from the Hon'ble Prime Minister of India. Till now, more than a lakh of Vendors have availed of this scheme.



50,000 Beneficiaries Received Loan Cheques  
from Hon'ble PM on 14.03.2024



## XXIII. AARAMBH LIBRARY

After the tragic death of three civil services aspirants in July 2024 due to flooding in the basement of a study centre in Old Rajendra Nagar, Hon'ble LG had met the students and promised them a safe and secure environment to study.

He assigned this responsibility to DDA, directing them to create 24x7 libraries with dedicated reading space and adequate infrastructure at affordable charges. A defunct community hall was renovated into the first **Aarambh Pustakalaya** in just 05 months. DDA came up with this facility in the same area of Old Rajendra Nagar and it received overwhelming response from the aspirants preparing for competitive exams.

**Encouraged by its success, similar libraries are being developed at Adhchini Village, Dwarka Sector-16B, M Block Vikaspuri, and Sector-11 Rohini.**

### First Aarambh Library at Old Rajendra Nagar Inaugurated on 05.01.2025

24x7 library/reading room with a seating capacity of 60

Air-conditioned facility with power plugs at every seat

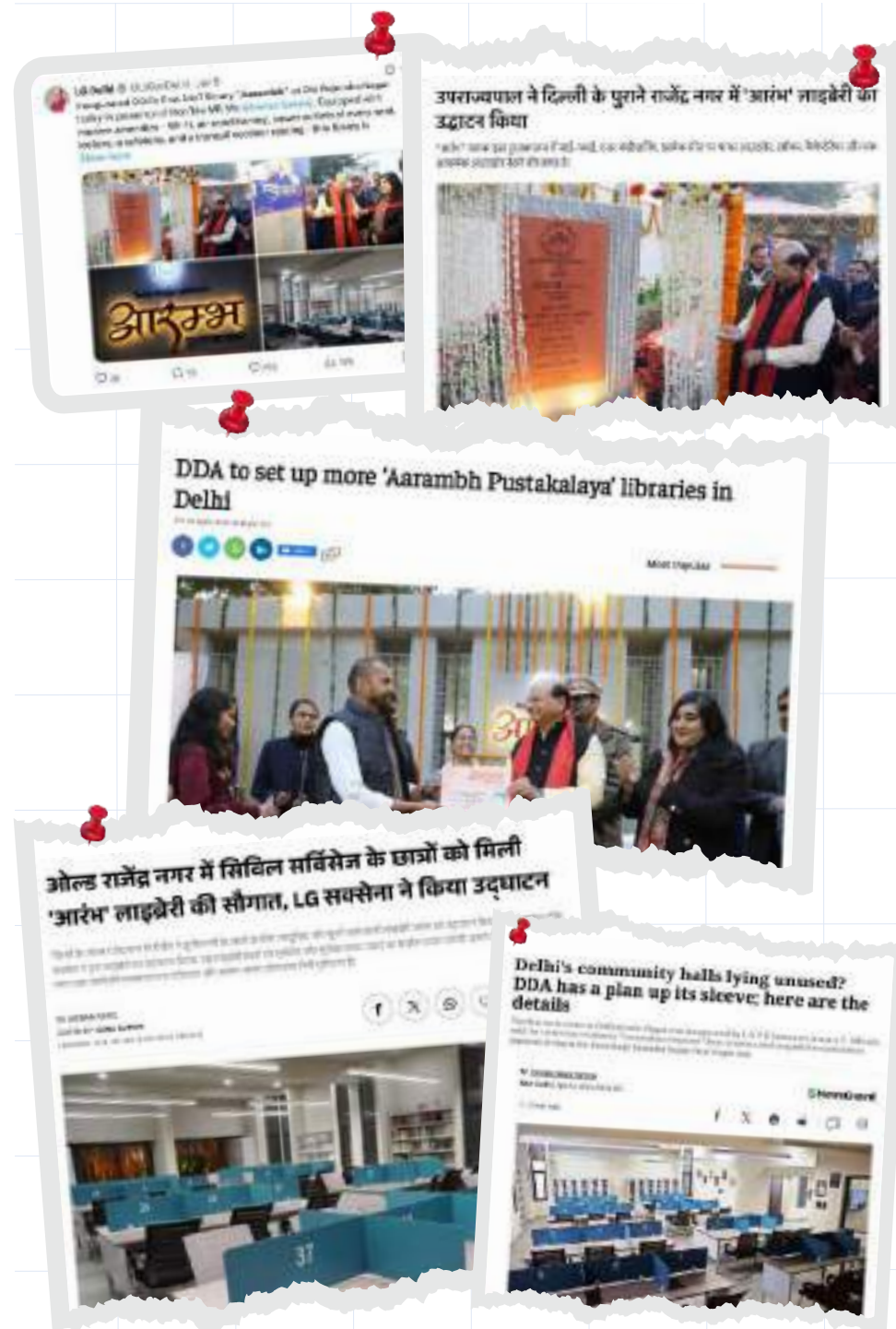
Daily newspapers and magazines

On-site cafe and locker facilities for students

Safe, monitored premises with separate toilets for men and women









## XXIV. RAJ NIWAS BECOMES JAN NIWAS

**T**he Raj Niwas and the LG Secretariat, for the first time, opened to common residents of Delhi. Apart from the Secretariat becoming accessible to people at large, the Raj Niwas itself hosted several interactive sessions, as part of, “Samvaad@RajNiwas”.

The exercise initiated by Hon’ble LG, aimed at striking a free flow communication with the people, seeking to understand their issues and concerns first hand and coming up with workable solutions to the issues. The interactive sessions at Raj Niwas have so far witnessed participation of various sections of people including senior citizens, villagers, religious leaders, teaching fraternity and representative of industries among others.







# A GRATIFYING JOURNEY FULL OF CHALLENGES

## My Dear Fellow Residents of Delhi,

Three years ago, Hon'ble Prime Minister, Shri Narendra Modi, chose someone with a humble background as mine for the august office of Lieutenant Governor of Delhi. I felt the weight of the enormous responsibility and the burden of history on my shoulders. I took a solemn vow to uphold the confidence which was reposed in me by Hon'ble Prime Minister. On the very first day, I resolved that I will do justice to this role by acting as a Local Guardian of the people of Delhi, instead of a ceremonial Lieutenant Governor. Each day over the last three years, I have reminded myself of this solemn promise and tried to uphold it.

It has truly been a gratifying experience for me, a journey of a lifetime. During this period, I made a humble attempt to lend voice to your suffering, to safeguard your interests and to work for your welfare. I have been a grateful recipient of the generous love and affection which has been showered upon me by all of you. This publication is a modest attempt to present a snapshot of some of the landmarks of this special journey over the last three years, which I had the privilege of sharing with you.

Delhi has a unique governance structure. The Constitutional scheme of things in Delhi envisages the Lieutenant Governor to play a certain role, leaving the rest to the elected government of the day. Successive governments in Delhi have maintained a harmonious balance of governance which has served the people well. In recent years, people of Delhi witnessed an extraordinary situation.

The very people they elected to represent them in the Legislature, were at war with the Constitutional head of their own government. An atmosphere of perpetual hostility prevailed against the Central Government and the neighbouring state governments, undermining the spirit of cooperative federalism. At the slightest pretext, the elected government filed cases against its own Lieutenant Governor, demanding that he be prevented from working in public interest.

Civil servants felt besieged. In an unprecedented move, ministers routinely filed cases against their own Secretaries in Hon'ble Supreme Court and the High Court. I was reminded of the words of Sardar Patel, when he addressed the Constituent Assembly and said, "Do not quarrel with the instruments with which you want to work. It is a bad worker who quarrels with his instruments." Here was a government fighting with its own machinery.

A vituperative and slanderous campaign was launched, targeting me and my family personally, to dissuade me from discharging my obligation towards you, but I remained undeterred.

ना मैं गिरा, ना मेरी उम्मीद के मीनार गिरे,  
हाँ.. मुझे गिराने में, कई लोग कई बार गिरे।

It saddened me to see how popular mandate is frittered away in the pursuit of blind personal ambition and how precious public trust is lost. A government which secured popular mandate on the plank of probity, lost its way in the pursuit of greed. The blinding arrogance of power became a license to disrespect any institution and disregard all conventions. On several occasions, I cautioned those in charge, that great power comes with even greater responsibility, but my words went unheeded.

Whenever I ventured out in the city, I felt pained to see the plight of its residents, especially the poor who subsisted in absolute squalor. Mounds of garbage had become mountains of shame. A sacred river had turned poisonous with monumental neglect. Toxic winter air left people gasping for breath. People struggled to get clean drinking water, even as the neighbourhood drains drowned the roads. The drains were so choked that a monsoon shower could flood the entire city.

It was very difficult for me to remain a bystander and watch a glorious city fall in such rapid decline. As your local guardian, I walked the roads and by-lanes of the city to engage with you and to understand your sufferings. It became evident to me that unless I step in to stem the rot, the city would fall apart.







*I did my bit to galvanize a dispirited official machinery. Over the last three years, I met thousands of common citizens at Raj Niwas and during my field inspections and visits to project sites. People poured their anguish and frustration. They were also generous with their appreciation when they saw change on ground. This bred insecurity in the minds of those holding positions of political power. My secretariat was paper logged with an avalanche of frivolous litigations, filed against me by my own government. Perhaps it was a deliberate design to thwart my efforts to serve public interest.*

*While many thought that occasionally, I went beyond my remit, but for me, these were extraordinary times that warranted extraordinary measures. Public positions are held in solemn trust. The powerful words of Mahatma Gandhi have served as my guiding light- “The best way to find yourself is to lose yourself in the service of others.”*

*This volume is my tribute to the people of Delhi and their indomitable spirit, which alone shall help reclaim its lost glory.*

**Vinai Kumar Saxena**  
**Lt. Governor**









**...and we look forward to a विकसित दिल्ली, विकसित भारत**



सत्यमेव जयते

**Lieutenant Governor's Secretariat**  
**National Capital Territory of Delhi**